



# FFY17 PLAN

Submitted by: Southeast Regional Homeland Security Advisory Council (SRAC)

Submitted to: Massachusetts Executive Office of Public Safety and Security

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January 5, 2017	Initiated project plan discussions
March 23, 2017	Draft presented to Council for review & comment
April 6, 2017	Final draft presented for review & comment to Council
April 7, 2017	Sent to EOPSS

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# EXECUTIVE SUMMARY

## REGIONAL BACKGROUND

The Southeast Regional Homeland Security Advisory Council (SRAC) developed the FFY 17 Regional Homeland Security Plan to detail regional goals and priorities over the next twelve to twenty-four months using FFY 17 State Homeland Security Program (SHSP) grant funding originating from the U.S. Department of Homeland Security (DHS). Project descriptions and budgets for all of the proposed FFY 17 investments are included within this plan.

### Regional Background and Accomplishments

Homeland security grant funding over the past several grant cycles has helped the region advance the National Preparedness Goal and mission areas related to prevention, protection, mitigation, response and recovery, to including the following:

- Strengthened and supported the sustainability of regional Law Enforcement Councils (LECs) with additional tactical equipment and trainings;
- Enhanced regional technical rescue teams' capabilities via continued training courses and the procurement of equipment;
- Bolstered SRAC Resource Equipment Cache by purchasing new equipment and providing electrical upgrades to the Bridgewater Cache;
- Measured technical rescue team member operational readiness and response to structural collapse incidents via full scale exercises;
- Continued expansion throughout Southeastern Massachusetts of the Boston Area Police Emergency Radio Network (BAPEREN) radio interoperability project and continue to work on Phase II of this project;
- Continued development of regional emergency sheltering equipment and training projects;
- Training and Exercise of 305 Training;
- Technical Rescue - Plainville training, MOBEX combined Northeast and Southeast coordination with the Army National Guard, passenger train derailment exercise;
- Real-life responses to Plymouth sand pit and Plimpton;
- LEC assistance at the Taunton - Silver City Galleria Mall, Braintree - South Shore Plaza and in Rehoboth - Gas Station/Convenience Store, Norton Active Shooter where the Bearcat was shot at (no officers were shot) and where windshield damage was sustained;
- Purchase of the Mobile Command Post and numerous call-outs where the vehicle was utilized in support of LECs;
- BAPEREN – reenergized and redesigned/re-engaged Interoperability Committee: Phase 1 (Plymouth Co) complete; moving into Phase 2 (Bristol County)

## **FFY 17 PLAN DEVELOPMENT**

The SRAC works continuously with a broad spectrum of stakeholders at various levels of government to develop, review, and approve planning, training, exercising and specialized equipment projects. Over the last several months, the Council has focused on a number of priorities that include expanding interoperable communications, improving emergency sheltering/community preparedness, enhancing tactical and technical rescue response capabilities and supporting regionalization of emergency assets. The review of FFY 15 and FFY 16 projects and the development of the FFY 17 projects took place during the course of multiple planning meetings in the fall and winter of 2016. As a result of these meetings, the SRAC has decided to continue to fund these priorities with FFY 17 grant funds.

Multiple Planning and sub-committee meetings were held to discuss ideas associated to the development of the FFY 17 Plan. In attendance at these meetings were Council members, Fiduciary staff and key personnel from the EOPSS. Members of the public, as always, were welcome to attend. The FFY 17 Plan was discussed by the following committees on:

- January 5, 2017 - Cache Subcommittee, Training & Exercise Subcommittee, Planning Committee and Council.
- January 24, 2017 – Mass Care, Medical Surge Sheltering Subcommittee and Interoperability Subcommittee.
- January 26, 2017 - Training and Exercise and Planning Committee.
- February 2, 2017 - Planning Committee and Council. \*On 02/02/17, members agreed that the projects and allocated budgets of the preliminary project list were acceptable and were accordingly voted upon by both Councils. The preliminary project list was provided to EOPSS on February 24, 2017.
- February 21, 2017 - Mass Care, Medical Surge Sheltering Subcommittee and Interoperability Subcommittee.
- March 9, 2017 - Training and Exercise Subcommittee, Planning Committee and Council.
- March 21, 2017 - Mass Care, Medical Surge Sheltering Subcommittee and Interoperability Subcommittee.
- March 23, 2017 – Planning Committee.
- April 6, 2017 – Planning Committee and Council.

Over the last several years, the SRAC has concentrated on high-priority and phased projects as a cautious means to do more with less funding. Funding priorities have been provided to Fire Services/Technical Rescue and Law Enforcement Councils for sustainment and maintenance of their collective capabilities. Additionally, many of these projects are directly attributable to AAR recommendations.

The FFY 17 Plan contains a continuation of priority-phased projects that are associated with FFY 15 and FFY 16 funding year projects. These projects include;

- Phase III funding of the BAPERN interoperable radio expansion into Bristol County along with continued sustainment efforts of existing infrastructure. SRAC is steadfast in its multi-year commitment to BAPERN due to the expansiveness of infrastructure.
- Basic and Advanced Leadership Trainings such as the New England Crisis Negotiation Conference, National Tactical Officers Association SWAT Training, SWAT Hostage Rescue Training, SWAT Commander Training, and Incident Command System 300 and 400 level training opportunities.
- Fire Services and Law Enforcement specialized teams will continue to receive funding to sustain and enhance their team readiness and ability to be deployed; ability to be responsive to both planned events and catastrophic, unplanned events as they warrant/require.
- Sustain the readiness and deployment of various teams by providing ongoing trainings to Technical Rescue and LEC personnel and to fulfill their equipment needs, and prepare to respond to evolving changes in current events across the Commonwealth.
- Per statewide requirements, emergency sheltering needs within the region will continue to be supported along with advanced level sheltering training and exercise opportunities. SRAC will continue to evaluate emergency sheltering needs of the region.
- Provide multi-discipline training for disaster response/recovery for first responders.
- The establishment of one additional regional emergency equipment cache site along the Route 495/Route 1 corridor to include emergency response equipment such as lighting towers and public warning message boards.
- Expanded Incident Management and Incident Support Teams training on and off of Cape Cod.
- Continue to replace and repair Council funded assets deemed to be critical and necessary.
- Project management and administration funds for the sub-fiduciary to support the project proponents and SRAC Council members.

All of the projects included in this plan will support at least one of the Commonwealth's FFY 17 Homeland Security Grant Program (HSGP) investment justifications, address identified risks and gaps in the latest Commonwealth Threat and Hazard, Identification and Risk Assessment (THIRA) and State Preparedness Report (SPR), consider the region's latest Multi-Year Training & Exercise Plan (MYTEP), and support the National Preparedness Goal (NPG) and at least one of its core capabilities, as well as the current Massachusetts State Homeland Security Strategy (SHSS). The SRAC and Fiduciary are aware that all projects are subject to other grant requirements.

# SRAC Council Members

## Law Enforcement

Chief Mary Lyons  
Chief Brian Clark  
Chief Timothy Lynch

Mattapoisett Police Department, **SRAC, Chair**  
Norton Police Department, **Interoperability, Chair**  
Franklin Police Department

## Fire Services

Chief Timothy Francis  
Chief Michael Winn  
Chief Kevin Partridge

Fairhaven Fire Department, **SRAC Vice-Chair**  
Centerville Osterville Marstons Mills Fire Department  
Easton Fire Department, **Tech Rescue, Chair**

## Emergency Management

*\*Richard Ferreira*

Taunton Emergency Management, Director

## Regional Transportation

Reinald Ledoux, Administrator

Brockton Area Transit Authority, **Planning Subcommittee, Chair**

## Public Health

Robin Chapell, Health Director

Walpole Public Health, **Mass Care, Sheltering, Medical Surge, Chair**

## Hospitals

*\*David Camara*

*Southcoast Hospitals*

## Emergency Medical Services

David Faunce

Southeast Region V EMS Executive Director

## Public Safety Communications

Ralph Swenson

Barnstable County Sheriff's Office, Director of Technical Services

## Correctional Services

Joseph McDonald, Jr.

Plymouth County Sheriff's Office Sheriff

## Public Works

Rob Kenn

East Bridgewater Department of Public Works  
Operations Manager/Highway & Grounds Supt., **Cache, Chair**

## Government Administrative

Richard Brown

Town of Somerset, Town Administrator  
**Training & Exercise Subcommittee, Chair**

*\*Pending approval.*

## SRAC Subcommittees and Members

PLANNING SUBCOMMITTEE		
Name	Agency	Council Member
<b>Reinald Ledoux, Chair</b>	Brockton Area Transit Authority	Yes
Robert Kenn	East Bridgewater DPW	Yes
Chief Brian Clark	Norton Police	Yes
Chief Timothy Francis	Fairhaven Fire	Yes
Robin Chapell	Walpole Board of Health	Yes
Chief Mary Lyons	Mattapoisett Police	Yes
Chief Kevin Partridge	Easton Fire	Yes

INTEROPERABILITY SUBCOMMITTEE		
Name	Agency	Council Member
<b>Chief Brian Clark, Chair</b>	Norton Police	Yes
Ralph Swenson	Barnstable County Sheriff's Office	Yes
Chief Kevin Partridge	Easton Fire	Yes
Lt. Scott Billings	Plymouth County Sheriff's Office	No
Tim Gover	Wellesley Police	No
Chief Robert Silvia	Cohasset Fire	No
Glenn Pinchbeck	Bristol County Sheriff's Office	No
Chief Mary Lyons	Mattapoisett Police	Yes
Chief Lincoln Miller	Marion Police	No



## SRAC Subcommittees and Members Continued

TRAINING & EXERCISE SUBCOMMITTEE		
Name	Agency	Council Member
<b>Richard Brown, Chair</b>	Town of Somerset	Yes
Chief Mary Lyons	Mattapoisett Police	Yes
Chief Kevin Partridge	Easton Fire	Yes
Chief Brian Clark	Norton Police	Yes
Reinald Ledoux	Brockton Area Transit	Yes

MASS CARE MEDICAL SURGE SHELTERING SUBCOMMITTEE		
Name	Agency	Council Member
<b>Robin Chapell, Chair</b>	Walpole Health Department	Yes
Edward Hennegan	DPH – Regional Coordinator	No
David Faunce	Southeastern Massachusetts EMS Council	Yes
Rachel Fleck	MEMA Region II	No
*Rich LaTour	MEMA Region II	No
Tom Grimsley	American Red Cross	No
Phil Burt	Barnstable Co. DOHE	No
Joan Cooper-Zack	South Shore Hospital	No
Richard Ferreira	Taunton Emergency Management Agency	No

CACHE SUBCOMMITTEE		
Name	Agency	Council Member
<b>Robert Kenn, Chair</b>	East Bridgewater DPW	Yes
Reinald Ledoux	Brockton Area Transit	Yes
Chief Kevin Partridge	Easton Fire	Yes
Chief Mary Lyons	Mattapoisett Police	Yes
*Rich LaTour	MEMA	No

*\*State Liaison*

## SRAC Completed Projects SHSP FFY 2014-2016

<b>FFY 14 COMPLETED</b>	
<b>Interoperable Communications Expansion (BAPERNTechnical Rescue</b>	
Interoperability Coordinator Contract. Assist SRAC through its interoperability subcommittee with continued project implementation for the SRAC interoperability initiatives.	\$13,765.50
Plymouth Shelter – Anchoring of the radio communication shelter for Pine Hill site.	\$750
Field Communication Radios; 6 Portable radios to be located in the Cache	\$10,366.92
Bourne to Marion Antenna; Re-scope for additional antenna to a water tower	\$14,900
MetroLEC radio; Purchase a Motorola APX Dual band radio for the MetroLEC Command vehicle	\$5,979.55
<b>Emergency Asset Caching</b>	
Cache project management; provide planning efforts to assist in the location of a cache site, develop MOUs, fee structure and other necessary documentation.	\$21,213.81
Bridgewater Shelter Structure; purchase structure and installation	\$44,000
Powered light trailers; five portable light towers on trailers	\$42,285
Sign board trailers; three portable message boards on trailers	\$61,530
Trailer caddy; electric powered walk-behind truck for moving trailers in and around the cache shelter.	\$8,20.75
Security camera and digital recorder; for security at the Cache shelter	\$3,800
<b>Mass Care Shelter Training</b>	
Mass care shelter training; Facilitation and development of sheltering needs training in the southeast region. Stakeholders will be trained in proper procedures related to set-up, management and communication related to sheltering.	\$30,752.75
Shelter equipment; supplies based on gap analysis of existing supplies based on gap analysis of existing supplies to equip new trailers to support 50 people.	\$14,531,16

<b>Training and Exercises</b>	
IMAT training; All Hazards Position Specific Training O-305	\$27,857
MMA food and beverage service; Food and beverage service associated with the 0-305 training	\$4,081
0-305 training reimbursements; Backfill and Overtime requests from attendees	\$7,040
Train derailment evacuation exercise; Multi-discipline coordination exercise based upon train crash. Prop construction materials and backfill and overtime reimbursements.	\$8784.50
<b>Asset Repair / Replacement</b>	
Dive gloves and wrist seals; Replace worn and in-effective dive gloves and wet suit wrist seals	\$1,651.20
Multi gas detection meter; Replace obsolete multi-gas detection meter	\$2,954.55
<b>Advanced Tactical Training for Regional LEC Teams</b>	
Ballistic blankets; Replacement of four (4) tattered and non-deployable ballistic blankets for the Metro-LEC.	\$27,682.40
Tactical armored vehicle; The armored vehicle (ROOK) will be a shared regional asset between the SRAC's law enforcement councils; CCRLEC (Cape Cod LEC), Metro-LEC (Metropolitan Area LEC) and SEMLEC (Southeastern Massachusetts LEC) and (MVLEC) Martha's Vineyard	\$250,000
Advanced tactical investment Truck; for transporting the Rook	\$58,720
MACTAC; Re-imburement for training course	\$1,264
Crisis negotiation training; NECNA Annual Conference	\$4,950
Command Vehicle (balance funded from FFY 15); Transfer from Framingham with 3 radios	\$140,000
<b>Fire Services/Tactical Rescue Training &amp; Equipment</b>	
Tech rescue equipment; addition equipment to complete the necessary equipment list for each trailer.	\$13,691.72
Operation SWIFT; BF/OT for June 2015 FSE	\$3,780
Tech rescue wide area search training; course expenses and backfill and overtime	\$32,223.80
SCT training; KS002-RESP, course expense and back fill and overtime	\$27,510.93
Tech rescue equipment from Operation SWIFT; equipment listed on the AAR as a requirement to support this type of response	\$46,593.29
Whelen lights and mounting flanges; Warning light accessories for 2 new tech rescue trailers	\$8577.69

Tech rescue trailers; To replace two over loaded shorter trailers with two 24ft trailers	\$28,944
<b>Interoperable Communications Expansion (BAPERNTechnical Rescue</b>	
Monopole - Cohasset site; Provide design, management, and transport from Wrentham DPW to Cohasset Radio Site for 100ft communications monopole tower antenna	\$25,681
Cohasset shelter; A used shelter will be acquired to house the communications equipment	\$31,925
Equipment move and R56 grounding; Moving equipment to the new shelter and installing electrical grounding	\$5,965
BAPERNT receivers; TXRX multi-coupler to support 8 receivers for BAPERNT at the Cohasset shelter	\$1,800
<b>FFY 15 COMPLETED</b>	
<b>Resource Equipment Cache</b>	
Completed electrical shelter wiring in Bridgewater	\$8,040
<b>Incident Command Training</b>	
All hazards Guidebooks; for the students of the IMT 0-305 course funded from FFY 14 IMT budget	\$888
Social media training – lunch; for FFY 14 Social Media Training	\$331.13
Awareness training - lunch; Lunch for Standardized Awareness Training	\$295.65
<b>Equipment for Phase III Southeast Radio Expansion</b>	
Completed equipment move and R56 grounding	\$5,965
<b>Fire Services/Tech Rescue T &amp; E Equipment</b>	
Purchased two Tech Rescue trailers	\$28,944
Completed installation of Tech Rescue trailer shelves	\$2,290
Completed purchase of Oxygen Tanks	\$2,306
Completed purchase of Tech Rescue Guide Books	\$1,904
<b>LEC T &amp; E Equipment</b>	
Completed SWAT Commander Training	\$7,551.20
Completed NTOA SWAT Training	\$9,391.72
Purchased Command Vehicle	\$157,006.81

## SRAC FFY 15 PENDING/ANTICIPATED PROJECTS

Project Title	Budget Amount	Project End Date
Trailer Lettering	\$6,000	April 2017
Weymouth Shelter Wiring	\$20,000	June 2017
Supplemental Shelter Supplies	\$10,712.11	March 2017
Children & Disasters Conference	\$20,000	July 2017
Cache Program Management	\$3,368.81	July 2017
Barnstable Shelter Inspection	\$1,000	April 2017
ICS 300 & 400 Training	\$3,360	July 2017
IST TTX Consulting	\$17,601.50	July 2017
IST TTX BF/OT	\$7,398.50	July 2017
IST TTX Evaluators	\$5,000	July 2017
New England Crisis Negotiation Conference	\$2,750	April 2017
Bear Cat Radio Installation	\$6,500.36	April 2017
Marion Microwaves	\$19,516	July 2017
Brockton Receiver Site Expansion	\$42,400	July 2017
JHAT Vests	\$2,863	March 2017
Outdoor Equipment	\$359.29	July 2017
Moving Water Equipment	\$128,763	July 2017
Moving Water Search & Rescue	\$39,600	July 2017
Wide Area Search Training	\$11,760	July 2017
Structural Collapse Guide Books	\$1,450	March 2017
Tech Rescue Trailer	\$21,000	July 2017
TEEX Wide Area Search Training	\$14,175	May 2017
Tech Rescue Equipment Maintenance	\$11,753	July 2017
SWAT HRT Training	\$49,000	May 2017
MOP Unit Training	\$23,980	May 2017
SEMLEC SWAT Equipment	\$21,490.96	May 2017

## SRAC FFY 16 PENDING/ANTICIPATED PROJECTS

Project Title	Budget Amount	Project End Date
Dennis-Yarmouth High School Generator Expansion Project	\$25,000	July 2018
Technical Rescue Structural Collapse Training	\$17,360	July 2018
Technical Rescue US&R Training	\$37,656	May 2016
SEMLEC SWAT Equipment	\$402.26	May 2017
METROLEC SWAT Equipment	\$82,000	July 2017
Interoperability Engineer	\$70,000	July 2018

## SRAC – “A” List Projects

### MASS CARE

Basic Project Information	
Project Name:	<b>Mass Care Sheltering Training &amp; Equipment - Children in Disasters Phase II</b>
Mission Area & Investment Justification:	<b>Federal Mission Area &amp; State Investment Justification: Response</b>
Core Capability:	<b>Mass Care Services</b>
SHSS implementation step:	<b>5.11.1. Enhance planning for mass care services.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>At this time it is unknown if an EHP is required</b>
SIEC Approval:	<b>Not Applicable – training and equipment won’t involve interoperable communications</b>
Project Description	

The Mass Care Medical Surge Sheltering Subcommittee members plan to host a region-wide Children in Disasters conference scheduled for September of 2017. The conference is intended to bring together up to two hundred and fifty people from the ninety-six communities in which SRAC serves. Conference invitees from a broad range of disciplines and organizations concerned about the needs of children in disasters will be encouraged to attend. At the conclusion of the conference; an executive summary of the conference will be compiled. It is the information derived from the executive summary that the Mass Care Medical Surge Subcommittee members will use to identify and address gaps to better serve children left in cataclysmic situations. It is the Mass Care Medical Surge Subcommittee’s desire to host another Children in Disasters conference and/or host mini-seminars in the future to develop a family reunification template to be incorporated into any emergency preparedness response plan. It is anticipated that additional work will be needed to rollout the family reunification plan. Additionally, the Subcommittee will address other gaps identified via the conference executive summary.

This project supports the National Core Capability and State THIRA capability of Mass Care Services and the SHSS implementation step of enhancing the planning for Mass Care Services.

<b>Project Budget</b>	<b>\$14,437.95</b>				
Planning		Organization		Equipment	
Training	\$14,437.95	Exercise			

## SRAC – “A” List Projects Continued

### CACHE

Basic Project Information	
Project Name:	<b>Resource Equipment Cache</b>
Mission Area & Investment Justification:	<b>Federal Mission Area &amp; State Investment Justification: Response</b>
Core Capability:	<b>Mass Care Services</b>
SHSS implementation step:	<b>5.5.2. Enhance procedures to coordinate local, regional, state, and interstate movement and delivery of mission critical response personnel and equipment from and through the Commonwealth.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Not Applicable – mobile equipment</b>
SIEC Approval:	<b>Not Applicable – project does not fall within the SIEC mission</b>
Project Description	

The funds associated with this project will be used to sustain and improve SRAC’s Regional Equipment Cache system. SRAC has identified potential new cache site. The Cache Subcommittee is focusing attention on a secondary location within the Route 495/Route 1 corridor. Once vetted and inspected, the Council will move ahead with preparing the cache site and commence building the cache structure.

The intent of the FFY 17 project is to procure emergency response equipment such as message boards, light towers, generators and debris trash pumps for storage at and deployment from the cache site. Outreach to MEMA, the SRAC’s Cache Subcommittee and stakeholders confirms that the above-listed equipment are frequently requested and used before, during and after emergency incidents and would be appropriate for the regional cache sites. The goal is to select the most suitable site(s) and recommend for a vote at a future SRAC Council meeting.

This project supports the National Core Capability and State THIRA capability of Mass Care Services and the SHSS implementation step of enhancing procedures to coordinate local, regional, state, and interstate movement and delivery of mission critical response personnel and equipment from and through the Commonwealth.

<b>Project Budget</b>	<b>\$96,252.97</b>				
Planning		Organization		Equipment	\$96,252.97
Training		Exercise			



## SRAC – “A” List Projects Continued

### INTEROP

Basic Project Information	
Project Name:	<b>Interoperability - Equipment for Phase III Communications Radio System Expansion –</b>
Mission Area & Investment Justification:	<b>Federal Mission Area: Response State Investment Justification: Interoperable &amp; Operable Communications</b>
Core Capability:	<b>Operational Communications</b>
SHSS implementation step:	<b>5.3.1. Maintain, enhance, and harden public safety communication infrastructure.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Yes, Need for EHP will be reviewed when final equipment requirements are confirmed.</b>
SIEC Approval:	<b>Yes</b>
Project Description	

The funds associated with this project will be used to purchase and construct a tower to complete the BAPERN loop with a planned completion date of December 31, 2018. Equipment which may include, but are not limited to mounting antennas, microwave dishes, transmitters and receivers on the tower to provide enhanced radio interoperability coverage throughout Bristol County and Plymouth County.

SRAC appropriated SHSS FFY 16 funding to hire a radio engineer/planner to assist in the development of a conceptual engineering and cost planning for the expansion of Bristol County regional interoperability plan including enhancing security, installing fencing and generators and other preparations and support for this project. The radio engineer/planner will also perform contract management and construction management duties and responsibilities.

Additionally, the continued support and technological assistance provided from a radio engineer/planner will be used to advise the Interoperability Subcommittee members and provide guidance as to how to improve upon operation communications between different disciplines and jurisdictions through a variety of initiatives involving the expansion and improvement of existing infrastructure, as well as outreach and educational activities for stakeholders with and without technical communications expertise. Stakeholders working closely with the SIEC, Interoperability Subcommittee and stakeholders will make thoughtful and strategic funding recommendations regarding equipment needs at select radio site locations. This project supports the National Core Capability and State THIRA capability of Operational Communications and the SHSS implementation step of maintaining, enhancing, and hardening public safety communication infrastructure.

<b>Project Budget</b>	<b>\$281,477.40</b>				
Planning	70,000	Organization		Equipment	\$211,477.40
Training		Exercise			

## SRAC – “A” List Projects Continued

### TRAINING & EXERCISE

Basic Project Information	
Project Name:	<b>Incident Command Training and Exercising</b>
Mission Area & Investment Justification:	<b>Federal Mission area &amp; State Investment Justification: Response</b>
Core Capability:	<b>Operational Coordination</b>
SHSS implementation step:	<b>4.2.5. Provide NIMS and ICS training for all relevant staff.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Not Applicable – class room training</b>
SIEC Approval:	<b>Not Applicable – project does not fall within the SIEC mission</b>
Project Description	

Funding will go toward tabletop exercises and position-specific training to enable emergency response personnel to establish incident command, appropriate communications and response during an incident.

This project will also continue to support advanced levels of National Incident Management System and Incident Command System courses. Succession training for lower ranking personnel will be included. Trainings and exercises will be included in the SRAC’s Training & Exercise Plan (MYTEP).

This project supports the National Core Capability and State THIRA capability of Operational Coordination and the SHSS implementation step of providing National Incident Management System and Incident Command System training to all relevant staff.

<b>Project Budget</b>	<b>\$9,625.30</b>				
Planning		Organization		Equipment	
Training	\$4,812.65	Exercise	\$4,812.65		

## SRAC – “A” List Projects Continued

### TECH RESCUE

Basic Project Information	
Project Name:	<b>Fire Services/Technical Rescue Training/Exercise &amp; Equipment</b>
Mission Area & Investment Justification:	<b>Federal Mission area &amp; State Investment Justification: Response</b>
Core Capability:	<b>Mass Search and Rescue Operation</b>
SHSS implementation step:	<b>5.12.4. Build, train, exercise, and maintain technical rescue team capabilities.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Yes – field exercises will require an EHP. Classroom trainings may not require an EHP</b>
SIEC Approval:	<b>Not Applicable – project does not fall within the SIEC mission</b>
Project Description	

Funding will go towards Active Shooter course training and will be provided to select Fire/EMS personnel. These personnel members should receive joint training with law enforcement for how to operate under a warm zone active shooter incident and under a unified command structure. Operating within this zone is permissible in order to save a life. E.g. Fire/EMS teams perform rapid extrication of a victim under security of law enforcement.

Funding will also be applied to Tech Rescue and the Commonwealth of Massachusetts Technical Rescue Incident Support Team participation in Vigilant Guard 2019 (VG19) - regional whole of government exercise to ensure National Guard Joint Task Forces as well as Army and National Guard Units are able to fully integrate and operate in the interagency domestic environment and fully support civil authorities. This project will also continue to support technical rescue personnel with training necessary to improve their overall preparedness and response, covering awareness and incident response, casualty collection points, rapid extrication of victims, Emergency Management Services treatment, Mass Casualty Incidents operations and active shooter/improvised explosive device responses

Funding will also be provided for training and exercises for US&R Medical Team Specialist (MTS) and Medical Team Managers. Training will help teach responders how to treat patients suffering from unique injuries from post explosion collapsed building events where entombed and/or trapped individuals will need specialized pre-hospital care to mitigate collapse/crush syndrome. This project will also continue to support technical rescue personnel with training necessary to improve their overall preparedness and response, covering awareness and incident response, casualty collection

points, rapid extrication of victims, Emergency Management Services treatment, Mass Casualty Incidents operations and improvised explosive device responses

Lastly, funding will go toward continued equipment needs of the five established Technical Rescue Teams. Response equipment gear needs will be from the MOBEX planning and requirements to support regional deployments of teams and associated training. Technical Rescue Teams continue to train for trench and building collapse, building and structural collapse or other major incidents. The Technical Rescue Teams require an extensive list of tools and equipment which enable the teams to respond to incidents throughout the SRAC region as well as other locations throughout the Commonwealth.

All of these projects support the National Core Capability and State THIRA capability of Mass Search and Rescue Operation and the SHSS implementation step of building, training, exercises and maintaining technical rescue team capabilities.

<b>Project Budget</b>	<b>\$192,505.95</b>				
Planning	\$8,126.48	Organization		Equipment	\$78,126.48
Training	\$48,126.48	Exercise	\$58,126.48		

## SRAC – “A” List Projects Continued

### ASSET REPAIR

Basic Project Information	
Project Name:	<b>Asset Equipment Repair / Replacement</b>
Mission Area & Investment Justification:	<b>Federal Mission area &amp; State Investment justification: Response</b>
Core Capability:	<b>Infrastructure Systems</b>
SHSS implementation step:	<b>5.9.4. Increase the capacity to utilize damage assessment data to identify and institute immediate steps to restore critical facilities, infrastructure, systems and services.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Not Applicable – mobile equipment</b>
SIEC Approval:	<b>Not Applicable – project does not fall within the SIEC mission</b>
Project Description	

Funding will go towards repair and replacement expenses of amounts greater than \$1,000 for existing SRAC assets within the Technical Rescue trailers, sheltering, dive, and emergency roadside caches, in addition to SWAT tactical equipment for the regional Law Enforcement Councils. Some of this equipment is old and has begun to show signs of deterioration. In addition, some equipment was broken during use at recent trainings and deployments to incidents.

Maintaining existing equipment is a critical part of ensuring ongoing readiness for urgent deployments for emergency situations.

This project supports the National Core Capability and State THIRA capability of Infrastructure Systems and the SHSS implementation step to increase the capacity to utilize damage assessment data to identify and institute immediate steps to restore critical facilities, infrastructure, systems and services.

<b>Project Budget</b>	<b>\$9,625.30</b>				
Planning		Organization		Equipment	\$9,625.30
Training		Exercise			

## SRAC – “A” List Projects Continued

### LEC TRAINING AND EQUIPMENT

Basic Project Information	
Project Name:	<b>Training/Exercise &amp; Equipment for Regional Law Enforcement Councils</b>
Mission Area & Investment Justification:	<b>Federal Mission Area &amp; State Investment Justification: Response</b>
Core Capability:	<b>On Scene Security and Protection</b>
SHSS implementation step:	<b>5.14.2. Identify gaps in law enforcement tactical response capabilities.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Not Applicable – EHP requirements will be reviewed when the trainings are confirmed</b>
SIEC Approval:	<b>Not Applicable – Uncertain at this point.</b>
Project Description	

This project will provide Law Enforcement Council (LEC) members with training and equipment necessary to improve their response to active shooter events throughout the region. The LEC Teams are the primary tactical law enforcement resources for a majority of SRAC communities and likely would be the first to respond to any sort of incident where an act or threat of violence was ongoing. This project will provide LEC Team members with several equipment resources that will enhance their ability to bring acts of threats of violence to swift conclusions including, Level III ballistic helmets, Level IV tactical vests, communication headsets, gas masks, night vision goggles, simunition training rounds, rubber Dura Blocks, training and call out Noise Flash Diversionary Devices. These items will be used as tactical tools to improve incident response and responder safety and not as weapons.

Funding will also be allocated for Regional SWAT TEAM members to attend SWAT training courses. All team members have completed Basic SWAT School training covering team and individual movement skills. An identified need is to continue to have team-wide refresher training on entry, clearing and tactical searching, barricaded and un-barricaded situational training, armed and un-armed persons training, hostage situations training, high-risk search warrant training opportunities, SWAT Basic/Advanced/Leadership for ongoing training and equipment for new SWAT members and members who progress to the next tier of SWAT operational readiness, Advanced Crisis Negotiations trainings in areas such as abnormal psychology, high element negotiations, and advanced communication techniques. All trainings and exercises will be included in the SRAC’s Training & Exercise Plan (MYTEP).

This project supports the National Core Capability and State THIRA capability of On Scene Security and Protection and the SHSS implementation step of identifying gaps in law enforcement and tactical response capabilities.

<b>Project Budget</b>	<b>\$240,632.45</b>				
Planning		Organization		Equipment	\$96,877.49
Training	\$46,877.48	Exercise	\$96,877.48		

## SRAC – “A” List Projects Continued

### PROGRAM SUPPORT

Basic Project Information	
Project Name:	<b>Fiduciary Program Support</b>
Mission Area & Investment Justification:	<b>Federal Mission Area: Planning State Investment Justification: Response</b>
Core Capability:	<b>Planning</b>
SHSS implementation step:	<b>1.1.1. Maintain the strategic plan through coordination with local, regional and statewide partners.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Not Applicable – Planning activities</b>
SIEC Approval:	<b>Not Applicable – No interoperable communication expenses</b>
Project Description	

Funding will go towards supplementary planning, public outreach and administrative support to FFY 17 SRAC projects. Allocated planning funds for FFY 17 are not sufficient to provide SRAC with the level of project management, administrative support and public outreach that it deems necessary to successfully and proficiently implement SRAC’s FFY 17 Regional Homeland Security Plan. SRAC believes this support is integral to the success of all its projects and voted to use FFY 17 funds for program support.

Southeastern Regional Economic Development District (SRPEDD) has provided fiduciary support to SRAC since the Council was formed in 2004. Past and current support includes: project and plan development; writing of project justifications; development of project scopes of work for procurement; budget management; vendor/consultant management; providing SRAC representation at local, regional and state events; meeting and event coordination; and tasks necessary to ensure successful completion of SRAC projects and initiatives.

<b>Project Budget</b>	<b>\$86,627.68</b>				
Planning	\$86,627.68	Organization		Equipment	
Training		Exercise			

## SRAC – “B” List Projects

### MASS CARE

Basic Project Information	
Project Name:	<b>Mass Care Sheltering Training &amp; Equipment - Trailer Procurement</b>
Mission Area & Investment Justification:	<b>Federal Mission Area &amp; State Investment Justification: Response</b>
Core Capability:	<b>Mass Care Services</b>
SHSS implementation step:	<b>5.11.1. Enhance planning for mass care services.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>At this time it is unknown if an EHP is required</b>
SIEC Approval:	<b>Not Applicable – training and equipment won’t involve interoperable communications</b>
Project Description	

Emergency sheltering needs within the region will continue to be supported with advanced level sheltering trainings, exercises, and equipment per statewide sheltering needs. SRAC will continue to evaluate the emergency sheltering needs and determine whether or not there is a deployable need for trailers within the region. The Mass Care Medical Surge Sheltering Subcommittee members have determined that a new shelter trailer or Conex box should be procured based upon previously completed gap analysis. The Trailer/Conex box would be placed at a needed regional shelter location within the SRAC region. SRAC has established caches of sheltering equipment throughout the region. Regional siting of these supplies and the associated sharing through MOU’s is more cost effective than each community duplicating their efforts by providing their own equipment. Regional assets, funded by SRAC, provide enhanced public safety as these supplies will exist when needed versus being unavailable due to local budget constraints. Part of the effectiveness of regional supplies is to have them easily deployed via multiple enclosed trailers. These trailers require minimal maintenance and can be towed by any heavy duty pickup or light body truck commonly available in local fire and highway departments.

It is a strong likelihood that the sheltering trailer/Conex box will be relocated adjacent to the SRAC’s cache site locations (FFY 14, 15 projects). Once procured, the trailer will be equipped with emergency shelter supplies that will be utilized within disaster situations. A new shelter trailer will increase the response capabilities of Mass Care Services and would further expand the operating partnerships across the region and the Commonwealth to effectively respond to natural and man-made hazardous situations. Additional shelter supply trailers may become available from Tech Rescue and be re-purposed with emergency shelter supplies as well. This project supports the National Core Capability and State THIRA capability of Mass Care Services and the SHSS implementation step of enhancing the planning for Mass Care Services.

Project Budget	\$21,000				
Planning		Organization		Equipment	\$21,000
Training		Exercise			



## SRAC – “B” List Projects Continued

### INTEROP

Basic Project Information	
Project Name:	<b>Interoperability - Equipment for Phase III Communications Radio System Expansion – Receiver Site Expansion</b>
Mission Area & Investment Justification:	<b>Federal Mission Area: Response State Investment Justification: Interoperable &amp; Operable Communications</b>
Core Capability:	<b>Operational Communications</b>
SHSS implementation step:	<b>5.3.1. Maintain, enhance, and harden public safety communication infrastructure.</b>
Project Priority:	<b>High</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Yes, Need for EHP will be reviewed when final equipment requirements are confirmed.</b>
SIEC Approval:	<b>Yes</b>
Project Description	

This project will be used toward procuring new equipment for existing sites and will assist in SRAC’s efforts to improve operational communications between different disciplines and jurisdictions through a variety of initiatives involving the expansion and improvement of existing infrastructure, as well as outreach and educational activities for stakeholders with or without communications expertise.

FFY 16 monies toward such a project are unlikely to be spent. Therefore, FFY 17 monies would be utilized to purchase two receivers and associated equipment that are needed to improve communications between shareholders. The receivers will improve coverage for the two BAPERN channels and will provide enhanced digital interoperability capabilities that are currently unavailable in the Southeast Region.

This project supports the National Core Capability and State THIRA capability of Operational Communications and the SHSS implementation step of maintaining, enhancing, and hardening public safety communication infrastructure.

<b>Project Budget</b>	<b>\$50,000</b>				
Planning		Organization		Equipment	\$50,000
Training		Exercise			

## SRAC – “B” List Projects Continued

### INTEROP

Basic Project Information	
Project Name:	<b>Interoperability - Equipment for Phase III Communications Radio System Expansion – Shelter Replacement</b>
Mission Area & Investment Justification:	<b>Federal Mission Area: Response State Investment Justification: Interoperable &amp; Operable Communications</b>
Core Capability:	<b>Operational Communications</b>
SHSS implementation step:	<b>5.3.1. Maintain, enhance, and harden public safety communication infrastructure.</b>
Project Priority:	<b>Medium</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Yes, Need for EHP will be reviewed when final equipment requirements are confirmed.</b>
SIEC Approval:	<b>Yes</b>
Project Description	

Funding will go towards replacing the existing Barden Hill shelter structure located in Middleborough . The current shelter is positioned outside a communications tower that houses tower equipment. The shelter is necessary to SRAC’s sustainment of communications capabilities and safeguards storage equipment from being damaged.

This project supports the National Core Capability and State THIRA capability of Operational Communications and the SHSS implementation step of maintaining, enhancing, and hardening public safety communication infrastructure.

<b>Project Budget</b>	<b>\$42,250</b>				
Planning		Organization		Equipment	\$42,250
Training		Exercise			

## SRAC – “B” List Projects Continued

### INTEROP

Basic Project Information	
Project Name:	<b>Interoperability – Equipment for Phase III Communications Radio System Expansion – SEMLEC Radios</b>
Mission Area & Investment Justification:	<b>Federal Mission Area: Response State Investment Justification: Interoperable &amp; Operable Communications</b>
Core Capability:	<b>Operational Communications</b>
SHSS implementation step:	<b>5.3.1. Maintain, enhance, and harden public safety communication infrastructure.</b>
Project Priority:	<b>Medium</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Yes, Need for EHP will be reviewed when final equipment requirements are confirmed.</b>
SIEC Approval:	<b>Yes</b>
Project Description	

The funding for this project go toward the purchase of mobile and portable radios for SEMLEC SWAT to help with sustainment of existing communications capabilities and to address any gaps that have been identified. There is a continuing need to acquire interoperable radios with current technology for SEMLEC SWAT members so that reliable communications can be established and maintained with fellow SEMLEC SWAT members and other responding law enforcement units when called to an incident.

This project supports the National Core Capability and State THIRA capability of Operational Communications and the SHSS implementation step of maintaining, enhancing, and hardening public safety communication infrastructure.

<b>Project Budget</b>	<b>\$82,000</b>				
Planning		Organization		Equipment	\$82,000
Training		Exercise			

## SRAC – “B” List Projects Continued

### INTEROP

Basic Project Information	
Project Name:	<b>Interoperability – Equipment for Phase III Communications Radio System Expansion – Monopole Installation</b>
Mission Area & Investment Justification:	<b>Federal Mission Area: Response State Investment Justification: Interoperable &amp; Operable Communications</b>
Core Capability:	<b>Operational Communications</b>
SHSS implementation step:	<b>5.3.1. Maintain, enhance, and harden public safety communication infrastructure.</b>
Project Priority:	<b>Medium</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Yes, Need for EHP will be reviewed when final equipment requirements are confirmed.</b>
SIEC Approval:	<b>Yes</b>
Project Description	

Funding will go towards the installation of a Monopole and the placement of respective electronic equipment within Cohasset. Scituate Hill, Cohasset have been identified as viable and valuable communication sites that if developed, would serve to improve public safety communications for the BAPERN expansion project, Cohasset Fire, as well as the regional communication center for Cohasset, Hingham, Rockland and Hull. Other public safety entities that could potentially benefit from this site would be at the Plymouth County Sheriff’s Department, CMED, and the Massachusetts State Police - Middleborough.

This project supports the National Core Capability and State THIRA capability of Operational Communications and the SHSS implementation step of maintaining, enhancing, and hardening public safety communication infrastructure.

<b>Project Budget</b>	<b>\$70,000</b>				
Planning		Organization		Equipment	\$70,000
Training		Exercise			

## SRAC – “B” List Projects Continued

### TECH RESCUE

Basic Project Information	
Project Name:	<b>Fire Services/Technical Rescue Training/Exercise &amp; Equipment – Structural Collapse Technician’s Training</b>
Mission Area & Investment Justification:	<b>Federal Mission area &amp; State Investment Justification: Response</b>
Core Capability:	<b>Mass Search and Rescue Operation</b>
SHSS implementation step:	<b>5.12.4. Build, train, exercise, and maintain technical rescue team capabilities.</b>
Project Priority:	<b>Medium</b>
Project Dates:	<b>September 2017 to July 2019</b>
EHP Approval:	<b>Yes – field exercises will require an EHP. Classroom trainings may not require an EHP</b>
SIEC Approval:	<b>Not Applicable – project does not fall within the SIEC mission</b>
Project Description	

Funding will go toward course tuition costs as well as back-fill and overtime costs associated to sending twelve Technical Rescue members to a Structural Collapse Technician’s Training course. This training will aid in the response to a disastrous event as all participants will be on the same objective and can affect a rescue of person(s) trapped in rubble. Additionally, the training will allow Technical Rescue responders to have a resource to respond to collapsed building(s) and to safely rescue people from light wood to heavy concrete items.

Technical Rescue Teams continue to train for trench and building collapse, building and structural collapse or other major incidents. The Technical Rescue Teams require an extensive list of tools and equipment which enable the teams to respond to incidents throughout the SRAC region as well as other locations throughout the Commonwealth.

This project supports the National Core Capability and State THIRA capability of Mass Search and Rescue Operation and the SHSS implementation step of building, training, exercises and maintaining technical rescue team capabilities.

<b>Project Budget</b>	<b>\$55,000</b>				
Planning	\$35,000	Organization		Equipment	
Training	\$20,000	Exercise			

## “A” List Budget

### “A” LIST OF SRAC FFY 17 PROJECTS

<b>Project Name</b>	<b>FFY 17</b>
Mass Care Sheltering; Training and Equipment	\$14,437.95
Resource Equipment Cache	\$96,252.97
Training	\$9,625.30
Asset Repair / Replacement	\$9,625.30
Interoperability	\$281,477.40
Fire Services / Technical Rescue; Training & Equipment	\$192,505.95
LEC: Training and Equipment	\$240,632.45
Sub-Fiduciary Support	\$86,627.68
<b>TOTAL</b>	<b>\$931,185</b>

### LAW ENFORCEMENT TERRORISM PREVENTATIVE ACTIONS FFY 17 PROJECTS

<b>Project Name</b>	<b>FFY 17</b>
Training/Exercise and Equipment for Regional Law Enforcement Councils	\$240,632.45
<b>Total of LETPA Activities</b>	<b>\$240,632.45</b>
<b>% LETPA FFY 17 Funding Activities</b>	<b>25.84%</b>

## “B” List Budget

### “B” LIST OF SRAC FFY 17 PROJECTS

<b>Project Name</b>	<b>FFY 17</b>
Trailer/Conex Box Procurement	\$21,000
Receiver Site Expansion	\$50,000
Shelter Replacement	\$42,250
SEMLEC Radios	\$82,000
Monopole Installation	\$70,000
Structural Collapse Training	\$55,000
<b>Total</b>	<b>\$320,250</b>

## Assigned Project Justification (PJ) Numbers Table:

<b>A. Mass Care Sheltering &amp; Training</b>	<b>PJ 7.0</b>
<b>B. Resource Cache Equipment</b>	<b>PJ 7.1</b>
<b>C. Training &amp; Exercise</b>	<b>PJ 7.2</b>
<b>D. Asset Repair/Replacement</b>	<b>PJ 7.3</b>
<b>E. Fire Services/Tech Rescue Training &amp; Equipment</b>	<b>PJ 7.4</b>
<b>F. LEC Training &amp; Equipment</b>	<b>PJ 7.5</b>
<b>G. Interop Phase III Expansion</b>	<b>PJ 7.6</b>
<b>H. Fiduciary Program Support</b>	<b>PJ 7.7</b>