



FFY15 PLAN

Southeast Regional Homeland Security Advisory Council (SRAC)

July 23, 2015 – 1st draft

August 12, 2015 – 2nd draft

September 2, 2015 – 3rd draft

September 29, 2015- 4th draft

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SECTION I - EXECUTIVE SUMMARY

Regional Background

The Southeast Regional Homeland Security Advisory Council (SRAC) developed the FFY15 Regional Homeland Security Plan to detail regional goals and priorities over the next twelve to twenty four months using FFY15 State Homeland Security Program (SHSP) grant funding originating from the U.S. Department of Homeland Security (DHS). This plan is submitted by the SRAC to the Executive Office of Public Safety and Security (EOPSS) as the required yearly update to the Homeland Security Plan for the Southeast Region. Project descriptions and budgets for all of the proposed FFY15 investments are included within this plan.

Homeland security grant funding over the past two grant cycles has helped the region advance goals and priorities related to prevention, protection, mitigation, response and recovery, including the following:

- Strengthened regional Law Enforcement Councils (LECs) with additional tactical equipment and trainings;
- Developed regional technical rescue teams' capabilities with training, cache equipment, and a regional structural collapse trailer to include a tractor to safely tow the trailer to incidents;
- Measured technical rescue team members' operational readiness and response to structural collapse incidents via full scale exercises – *Quad County* held in June 2013, *Operation MOBEX* held in June 2014 and *Operation SWIFT* held in June 2015;
- Continued expansion throughout Southeastern Massachusetts of the Boston Area Police Emergency Radio Network (BAPERN) in Phase II of this radio interoperability project; and;
- Began regional emergency sheltering needs training project.

FFY15 Plan Development

The SRAC works continuously with a broad spectrum of stakeholders at various levels of government to develop, review, and approve planning, training, exercising and specialized equipment projects. Over the last several months, the Council has focused on a number of priorities that include expanding interoperable communications, improving emergency sheltering/community preparedness, enhancing tactical and technical rescue response capabilities and supporting regionalization of emergency assets. The development of the FFY15 plan took place during the course of two planning meetings in early 2015. As a result of its planning meetings, the SRAC has decided to continue to fund these priorities with FFY15 grant funds.

FFY 2015 planning meetings on April 9, 2015 and April 30, 2015 were held at the Norton Police Department. In attendance at both meetings were Council members, Fiduciary staff and key personnel from the EOPSS.

After a review of prior year's planning sessions, historical data were presented at the FFY15 planning meeting held on April 9, 2015. These tools included the FFY14 Plan and the SRAC After Action Report (AAR) matrix as a means to reflect on what was accomplished with FFY14 and earlier grant funds. The planning meeting also focused on the importance of having After Action Reports (AAR) to justify the funding of allowable equipment, training or exercises. Over the last several years, the SRAC has concentrated on priority and phased projects as a cautious means to do more with less funding. Many of these projects are directly attributable to AAR recommendations.

After these planning meetings, the subcommittee members agreed that the projects and allocated budgets of the preliminary project list were acceptable and voted to present the draft list at the full Council meeting on May 11, 2015. On May 11, 2015, the FFY15 preliminary project list was presented to the full Council at the Southeastern Regional Planning & Economic Development District (SREPDD) office in Taunton and a motion was made to approve it. The motion passed without discussion.

Based on the preliminary project list and guidance from EOPSS, a draft FFY15 Regional Plan was compiled by the SRPEDD fiduciary and presented to the SRAC for review on July 25, 2015, in advance of the August full Council meeting. On August 6, 2015, the full Council reviewed and discussed the draft plan. A motion was made to approve the plan for submittal to EOPSS. The vote to approve the plan was unanimous.

The FFY15 Plan contains a continuation of priority-phased projects that are associated with FFY14 and/or earlier funding year projects. These phased projects include:

- Fire Services and Law Enforcement specialized teams will continue to receive funding to build their team equipment caches and provide for their specialized training and exercise needs.
- Emergency sheltering needs within the region will continue to be supported with advanced level sheltering trainings/exercises and equipment.
- The establishment of regional emergency equipment cache sites to include emergency response equipment such as lighting towers and public warning message boards.
- Expanded Incident Management Team training for first responders on and off of the Cape.

- Phase III funding of the BAPERN interoperable radio expansion in Northern Bristol County; and
- Replacement and repair of Council funded assets that have become degraded or have worn out.

All of the projects included in this plan will support at least one of the Commonwealth's FFY15 HSGP investment justifications, address identified risks and gaps in the 2014 Commonwealth Threat and Hazard, Identification and Risk Assessment (THIRA) and State Preparedness Report (SPR), consider the region's latest Multi-Year Training & Exercise Plan (TEP), and support the National Preparedness Goal (NPG) and at least one of its core capabilities, as well as the current Massachusetts State Homeland Security Strategy (SHSS). The SRAC and Fiduciary are aware that all projects are subject to other grant requirements.

Southeast Regional Homeland Security Advisory Council (SRAC) Members

Law Enforcement

Chief Mary Lyons
Chief Brian Clark
Chief Richard G. Wells, Jr.

Mattapoisett Police Department, **SRAC Chair**
Norton Police Department
Milton Police Department, **Interoperability Chair**

Fire Services

Chief Tim Francis
Chief George Rogers, Jr.
Chief Kevin Partridge

Fairhaven Fire Department, **SRAC Vice-Chair**
Bridgewater Fire Department, **Cache Chair**
Easton Fire Department

Emergency Management

Mark Mahoney, *Director*

New Bedford Emergency Management, **T&E Chair**

Regional Transportation

Reinald Ledoux, Administrator

Brockton Area Transit Authority Administrator,
Planning Sub-Committee Chair

Public Health

Robin Chapell, *Health Director*

Walpole Public Health

Hospitals

Cindy Page
Vice President Clinical Support

Beth Israel Deaconess Hospital – Milton,
Mass Care, Sheltering, Medical Surge Chair

Emergency Medical Services

David Faunce
Executive Director

Southeast Region V EMS

Public Safety Communications

Ralph Swenson
Director of Technical Services

Barnstable County Sheriff's Office

Correctional Services

Joseph McDonald, Jr.
Sheriff

Plymouth County Sheriff's Office

Public Works

Rob Kenn
Operations Manager/Highway
& Grounds Superintendent

East Bridgewater Department of Public Works

Government Administrative

VACANT

Southeast Regional Homeland Security Advisory Council (SRAC) Subcommittees and Members

Planning Subcommittee		
Name	Agency	Council Member
Reinald Ledoux, Chair	Brockton Area Transit Authority	Yes
Chief George Rogers	Bridgewater Fire	Yes
Chief Brian Clark	Norton Police	Yes
Cindy Page	Beth Israel/Deaconess Hospital – Milton	Yes
Mark Mahoney	New Bedford Emergency Management	Yes
Chief Timothy Francis	Fairhaven Fire	Yes
Chief Mary Lyons	Mattapoissett Police	Yes
Chief Richard Wells, Jr.	Milton Police	Yes

Interoperability Subcommittee		
Name	Agency	Council Member
Chief Richard G. Wells, Jr., Chair	Milton Police	Yes
Ralph Swenson	Barnstable County Sheriff's Office	Yes
Chief Kevin Partridge	Easton Fire	Yes
Lt. Scott Billings	Plymouth County Sheriff's Office	No
Chief Brian Clark	Norton Police	Yes
Tim Gover	Wellesley Police	No
Chief Robert Silvia	Cohasset Fire Department	No
Glenn Pinchbeck	Bristol County Sheriff's Office	No
Chief Mary Lyons	Mattapoissett Police Department	Yes
Chief Lincoln Miller	Marion Police Department	No

Training & Exercise Subcommittee		
Name	Agency	Council Member
Mark Mahoney, Chair	City of New Bedford Emergency Management	Yes
Chief George Rogers	Bridgewater Fire Department	Yes
Chief Brian Clark	Norton Police Department	Yes
Chief Mary Lyons	Mattapoissett Police Department	Yes
Reinald Ledoux	Brockton Area Transit	Yes

Mass Care Medical Surge Sheltering Subcommittee		
Name	Agency	Council Member
Cindy Page, Chair	Beth Israel Deaconess Hospital- Milton	Yes
Edward Hennigan (Temporary State Liaison replacement for Diane Brown Couture who retired 7/31/15)	DPH – Regional Coordinator	No
David Faunce	Southeastern Massachusetts EMS Council	Yes
*Rachel Potts	MEMA Region II	No
Chief Mary Lyons	Mattapoissett PD	Yes
*Rich LaTour	MEMA Region II	No
Tom Grimsley	American Red Cross	No
Mark Mahoney	New Bedford Emergency Management Agency	Yes
Robin Chapell	Walpole Health Department	Yes
Joan Cooper-Zack	South Shore Hospital	No
Richard Ferreira	Taunton Emergency Management Agency	No

**State Liaisons*

Cache Subcommittee		
Name	Agency	Council Member
Chief George Rogers, Chair	Bridgewater Fire Department	Yes
Ray Ledoux	Brockton Area Transit	Yes
Rob Kenn	East Bridgewater Department of Public Works	Yes
Chief Kevin Partridge	Easton Fire Department	Yes
Chief Mary Lyons	Mattapoisett PD	Yes
*Rich LaTour	MEMA	No
Aaron Wallace	Town of Plymouth Emergency Management	No
Mark Mahoney	City of New Bedford Emergency Management	Yes

**State Liaison*

**Southeast Regional Homeland Security Advisory Council
(SRAC) Completed Projects SHSP FFY2010 – 2014**

FFY10	
Hospital Shooter Tabletop	
HSEEP tabletop training with floor plan/security tool kits for each regional hospital (17 hospitals in the region). Table tops engaged upper level hospital personnel, law enforcement, fire, and EMS for response during and following an active shooter incident (split costs with FFY09).	\$146,345.02
NIMS 300 & 400 Training	
ICS 300 & 400 training for mid-level and command responders. Backfill & overtime.	\$1,960
QUAD County FSE	
Backfill and overtime for technical rescue members.	\$28,900.97
Technical rescue equipment and SCT trailer for regional team trailer caches	\$589,021
Moving Water Training	
2-week duration moving water training for Ply. Cty. Dive Team members- backfill & overtime	\$25,282.11
All-Terrain Vehicle (ATV) Training	
Training for Search & Rescue (SAR) members. Travel & backfill & overtime	\$5456.46
LEC Equipment	
CBRNE Vehicle - One regional Bearcat response vehicle for the Cape Cod Law Enforcement (CCRLEC)	\$293,387
Night Vision Goggles – 100 units distributed to regional SWAT teams for use during critical incidents.	\$60,586.10
Tactical Headsets – communication components used by SWAT tactical teams.	\$218,040
Tactical Helmets – used by SWAT members for tactical response	\$67,785.60

FFY10 (continued)	
Tactical Gear & Jackets – provided to regional Law Enforcement Council members for tactical response incidents.	\$40,415.26
Tactical Mask – provided to regional Law Enforcement Council members for tactical response incidents.	\$193,095.60
Dry-suit replacement – Dry-suit for regional law Dive Team – replaced prior funded SRAC suits dating back to FFY04.	\$12,040
Certification of regional tech rescue members. Consultant costs & backfill & overtime (split with FFY10 & FFY11 funds)	\$130,811.60
Towable Generators	
Strategic placement of regional towable generators.	\$345,164
Message Board	
Continued build-out of electronic message boards in the region.	\$240,000
Shelter Supplies	
Sheltering supplies for regional trailers.	\$18,098.30
SWAT Training Equipment	
Training equipment for simulation.	\$21,003
Interoperability Communications Expansion (BAPER)	
Holbrook Radio Site services and equipment.	\$12,062.27
Consulting & structural analysis for Bourne and Marion radio sites.	\$22,080
EHP for Caleb Drive	\$675
Structural analysis at Caleb Drive	\$544.56
Structural analysis at Hanson Tower	\$1200
Pine Hills Consulting	\$3,000
Bourne Water Tower Labor	\$2,103.80
Radio Shelter	
Communication radio shelter for City of Brockton.	\$59,800

FFY10 (continued)	
Radio Engineer	
Contract for professional radio engineer services to recommend interoperability expansion equipment specifications, site locations, bid specs etc. Split costs with FFY09.	\$2,950
Interoperable Communications Expansion (BAPERN)	
Engaged with Town of Marshfield as project Manager for Holbrook & Marshfield Radio Sites.	\$7,564.47
Child Abduction Tabletop	
A mock child abduction drill took place for Metro-LEC members to become certified Child Abduction Response Teams (CART) /backfill and overtime.	\$10,616
Barnstable County Dive Team	
Dive equipment for the established Barnstable County Dive team.	\$169,650
Site Hardening	
Site hardening equipment (cameras & electronic gate control) for the Brockton Area Transit Authority.	\$46,090
Incident Management (IMT) Training	
Travel and course registration training costs for IMT members.	\$3,004.10
Geographic Response Exercise	
North River Department of Environmental Protection (DEP) Oil spill exercise for Duxbury, Scituate & Marshfield.	\$8,918.82

FFY11	
Technical Rescue	
Technical rescue equipment for region's trailer cache sites. Direct need from the June 2013 quad county exercise.	\$141,938.75
Tractor for regional structural collapse trailer. Request supported by 2014 Operation Phoenix exercise.	\$90,987.06
Barnstable County Technical Rescue protective gear.	\$41,226.72
Dive Equipment	
Inflatable boat & dive suits for Ply. County Dive Team.	\$47,536.90
LEC Equipment	
Tactical Robots for Cape & Vineyard Law Enforcement Council (LEC) teams. Note: Audio and Transmission problems surfaced after delivery.	\$42,083.90
Dry suits for regional law enforcement council dive team.	\$24,372.50
Tactical vests for regional SWAT teams.	\$109,705
Vehicle	
Specialized Mission Explosive Detection Canine Transport vehicle to transport state deployable K-9 and handler.	\$47,686
Asset Management	
Fiduciary planning work to conduct field site visits at Southeast Regional Homeland Security Advisory Council (SRAC) equipment host locations to ensure sustainability, upkeep, appropriate storage, regular maintenance checks and continued interest to host such asset(s).	\$25,000
Geographic Response Plans	
Mt. Hope Bay Oil Spill exercise – backfill & overtime for Freetown, Dighton & Berkley Fire Departments.	\$2,427.26
Towable Generator	
Continued build-out of deployable towable whisper generators.	\$95,464
Interoperable Communications Expansion (BAPERN)	
Tower dishes, repeaters and associated equipment for radio tower sites part of the southeast radio expansion project.	\$102,573.98
Radio Engineer contract services (split with FFY09-10)	\$1,810
Bourne Water Tower services	\$4,670

FFY11(continued)	
Geotechnical series at Cohasset Site	\$2,900
Switch matrix upgrades for Bristol & Plymouth Coordinated Medical Emergency Dispatch (Split with FFY12)	\$35,400.51
Misc. soil tests, EHPs, structural analysis work at select sites within the southeast radio build-out project.	\$14,734.67
SWAT Commander Training	
Team leader training for select SWAT incident commanders.	\$10,000
Child Abduction Tabletop	
A mock child abduction drill took place for Metro-LEC members. The purpose of the drill is for the Metro LEC to become one of only 19 nationally certified Child Abduction Response Teams (CART) in the country. Provided backfill/overtime costs. (FFY10 shared costs)	\$4,123.14
Tactical Search and Rescue Training	
Week-long training for SWAT & search & rescue team members – backfill & overtime, consultant & associated training equipment costs.	\$34,188.08
Less Lethal Training	
Course registration costs for position specific SWAT members to attend a less lethal training.	\$2,085.00
Crisis Negotiation Training	
3-day training for SWAT members in the area of hostage/crisis negotiation. Two Southeast Regional Homeland Security Advisory Council (SRAC) LECs attended. Budget was for registration costs only.	\$4,500
IMT Training	
Travel costs to attend training for regional IMT member.	\$767.00
Dive Training	
Moving water dive training for established Barnstable County Dive Team. Costs were for backfill and overtime.	\$45,582.12
Structural Collapse Training (SCT)	
Certification for regional technical Rescue members. Costs include backfill & overtime, travel.	\$111,804.74
FFY12	
Technical Rescue	
Backfill and overtime for structural collapse training.	\$22,846.20
Backfill and overtime Barnstable County Dive	\$2,368
Confined space and structural collapse equipment, ICS vests for regional technical rescue teams.	\$89,777.35
Backfill & overtime for Operation Phoenix full scale exercise held on May 2014.	\$117,081.35

FFY12 (continued)	
Interoperable Communications Expansion (BAPER) –	
Holbrook Communication Radio Shelter	\$52,553
Switch matrix upgrades for Bristol & Plymouth dispatch (Split with FFY12)	\$5,650.59
Bourne Water Tower equipment	\$1,696.20
Mapping, structural analysis and foundation investigation at Marion Site.	\$7,340
HVAC unit for City of Brockton Radio Communication Shelter.	\$6,356.24
IMT Training	
Travel reimbursement for IMT member.	\$518.78
Law Enforcement Council (LEC) Equipment	
Dive Suits (Split with FFY12)	\$146.61
Tactical vests for regional search & rescue team.	\$14,604.16
Dive suits for regional law dive team.	\$1,050.39
Underwater camera repair for regional law dive Team	\$14,437
Powered Light Towers	
Two deployable light towers for regional cache. Secured at Brockton Area Transit.	\$13,720
Message Boards	
Two deployable electronic message boards for regional cache. Currently secured at Brockton Area Transit.	\$41,200
Behavioral Observation & Suspicious Activity Recognition (BOSAR) Training	
Facial recognition training for Metro-LEC - 2014 Boston Marathon.	\$5,477.20
NIMS Maintenance	
Backfill & overtime for NIMS 300	\$2,030
Rehab Tags	
First responder rehab tags. Joint procurement with Northeast Council.	\$2,570
FFY13	
Technical Rescue	
Backfill and overtime for Operation SWIFT	\$104,578.64
Trailer hitch component for Technical Rescue trailer.	\$673.00
JHAT Tactical Vests.	\$7997.60
Command Board for technical rescue deployments and trainings.	\$3,750.00
GPS Units and Tablets.	\$16,955.36

FFY13 (Continued)	
Interoperable Communications Expansion (BAPERN)	
Phase II Interoperability Expansion contract work (microwave dishes, repeaters, FNE components).	\$97,426.02
FCC Licensing Contract.	\$6,680.00
Interoperability Coordinator Contract.	\$8,774.10
Plymouth Communication Radio Shelter.	\$64,718.00
Point to Point link between Pine Hill and Caleb Drive radio communications sites.	\$6,016.00
Basic SWAT Operator Training	
Backfill and overtime costs towards tactical training for Southeast SWAT teams.	\$6,760.00
Tactical Precision Training	
Backfill and overtime costs towards tactical training for Southeast SWAT teams.	\$10,167.08
Law Enforcement Council (LEC) Equipment	
Simunition for MACTAC Training.	\$10,010.88
Consultant Contract for MACTAC Training.	\$96,000.00
Tactical Vests for Metro-LEC.	\$18,337.80
Night Vision Goggles for Metro-LEC.	\$72,175
Mass Care and Sheltering Training	
Consultant contract work to develop three sheltering needs trainings in the Southeast Region.	\$30,752.75
SWAT Team Leader Training	
Backfill/overtime and course registrations costs for seven Southeast SWAT members to attend a 5-day course; "SWAT Team Leader" sponsored by NERAC/NEMLEC.	\$11,853.15
Crisis Negotiation Training	
Course registrations costs towards crisis negotiation training for nine (9) Metro-LEC members and ten (10) SEMLEC members.	\$5,225.00
Multi-Assault Counter Terrorism Action Capabilities Training (MACTAC)	
Backfill and overtime towards MACTAC Training for the region's four SWAT teams. Participation includes up to 100 operators.	\$54,866.10
Missing Persons Training	
Travel and backfill/overtime costs for SEMLEC Search and Rescue team members to attend the annual missing persons training.	\$4,486.98
Basic Level SWAT Operator & Advanced /Specialized Training	
Consultant contract to conduct trainings in Basic Level SWAT Operation and Advanced/Specialized Training.	\$52,000.00
Program Planning Costs	
Funding for Fiduciary to perform program management services to support the SRAC.	\$89,247.25



Southeast Regional Homeland Security Advisory Council (SRAC) – “A” List Projects

BASIC PROJECT INFORMATION

Project Name:	Mass Care Sheltering Training & Equipment
Mission Area & Investment Justification:	Mission: Response Investment Justification: Response
Core Capability:	Mass Care Services
SHSS goal/objective/implementation step:	Goal # 5 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 5.11. Enhance Mass Care Services. Implementation Step: 5.11.1 “Enhance planning for mass care services.”
Project Priority:	HIGH
Project Dates:	1/16 to 07/17 Yes or Not Applicable – at this time it is unknown if an EHP is required.
EHP Approval:	Yes or Not Applicable – training and equipment won’t involve interoperable communications
SIEC Approval:	

PROJECT DESCRIPTION

The first phase of the project entails emergency sheltering trainings to be conducted in September, 2015 using FFY14 funding. A list of regional emergency sheltering resources will be developed in conjunction with the trainings. The second, FFY 2015 funded phase of this project will include HSEEP compliant tabletop exercises and a functional drill to compliment the initial trainings. The recommended regional emergency sheltering equipment resources will be procured during the second phase of the project and placed, inside regional sheltering trailers located throughout the southeast region. It is a possibility that sheltering trailers will be relocated to the SRAC’s future cache site location (FFY14 project).

Future phases of this project may also include emergency sheltering training for people with Access and Functional Needs and Animals in Emergency Sheltering. Trainings will be available across disciplines and will be added to the SRAC’s Training & Exercise Plan (TEP).

Project Budget : \$50,000.00

Planning \$	Organization \$	Equipment \$ 30,000
Training \$ 20,000	Exercise \$	



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name: **Resource Equipment Cache**
 Mission Area: **Response**
 IJ: **Response**

Core Capability: **Mass Care Services**
 Goal # 5 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.”
 Objective 5.5 “Build Capacity for transporting and distributing critical commodities, personnel and resources.
 Implementation Step: 5.5.2. Enhance procedures to coordinate local, regional, state, and interstate movement and delivery of mission critical response personnel and equipment from and through the Commonwealth.”

SHSS goal/objective/implementation step:
 Project Priority: **HIGH**

Project Dates: **1/16 to 07/17**

EHP Approval: **Yes or Not Applicable**
 - mobile equipment

SIEC Approval: **Yes or Not Applicable**
 project does not fall within the sphere of the SIEC Mission.

PROJECT DESCRIPTION

The second phase of this project is a continuation of the Southeast Region Homeland Security Advisory Council’s (SRAC) FFY14 equipment cache project. The FFY14 cache project is currently underway. Once a cache site has been selected, the Council will move ahead with populating the cache site with emergency response equipment. The intent of the FFY15 project is to procure emergency response equipment such as message boards, light towers, generators and trash pumps. Outreach to MEMA, the Northeast Region’s cache subcommittee and SRAC stakeholders confirms that the above-listed equipment are frequently requested and used before, during and after emergency incidents and would be appropriate for the regional cache sites. Currently, three potential cache sites have been identified and are being vetted. The goal is to select the most suitable site(s) and recommend for vote at the October 2015 meeting.

Project Budget : 125,000
Planning \$ Organization \$ Equipment \$ 125,000
Training \$ Exercise \$



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name:	Incident Command Training & Exercising
Mission Area & Investment Justification:	Mission Area: Common Investment Justification: Response
Core Capability:	Operational Coordination
SHSS goal/objective/implementation step:	Goal # 4 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 4.2. “Enhance local, regional and state ability to command, control and coordinate the response to major disasters, incidents, and pre-planned events.” 4.2.5 “Provide NIMS and ICS training for all relevant staff.”
Project Priority:	HIGH
Project Dates:	1/16 to 07/17
EHP Approval:	Yes or Not Applicable - Classroom Training
SIEC Approval:	Yes or Not Applicable - project does not fall within the sphere of the SIEC Mission.

PROJECT DESCRIPTION

Funding will go towards tabletop exercises and shadowing training to enable emergency response personnel to establish incident command, appropriate communications and response during an incident. This project will also continue to support the Cape Cod Regional Incident Management Team. Succession training for lower ranking personnel will be included. Trainings will be included in the SRAC’s Training & Exercise Plan (TEP).

Project Budget : \$ 50,000

Planning \$	Organization \$	Equipment \$
Training \$25,000	Exercise \$25,000	



Southeast Regional Homeland Security Advisory Council (SRAC)

PROJECT INFORMATION

Project Name: **Asset Equipment Repair/Replacement**

Mission Area & Investment Justification: **Mission Area: Response**
Investment Justification: Response

Core Capability: **Public & Private Services & Resources**
Goal # 5 “Enhance Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.”
Objective 5.9 “Improve the ability to assess damage, stabilize, and restore critical facilities, infrastructure, systems, and services.” Implementation Step: 5.9.4. Increase the capacity to utilize damage assessment data to identify and institute immediate steps to restore critical facilities, infrastructure, systems and services.

SHSS goal/objective/implementation step:

Project Priority: **HIGH**

Project Dates: **1/16 to 07/17**
 EHP Approval: **Yes or Not Applicable**
 – mobile equipment
Yes or Not Applicable
 – project does not fall within the sphere of the SIEC Mission.

PROJECT DESCRIPTION

Funding will go towards repair and replacement of existing SRAC assets within the technical rescue trailers, sheltering, dive, and emergency roadside caches, in addition to SWAT tactical equipment for the regional Law Enforcement Councils. Some of this equipment is old and has begun to show signs of deterioration. In addition, some equipment was broken during use at recent trainings and deployments to incidents. A recent example includes several pieces of equipment (stored inside the regional structural collapse trailer) used during the June 8-9 2015 Operation SWIFT Exercise.

Project Budget : \$ 25,000

Planning:	Organization \$	Equipment \$ 25,000
Training \$	Exercise \$	



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name:	Equipment for Phase III Interoperable Communications Radio System Expansion
Mission Area & Investment Justification:	Mission Area: Response Investment Justification: Interoperable & Operable Communications
Core Capability:	Operational Communications
SHSS goal/objective/implementation step:	Goal # 5: “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective: 5.3 “Enhance and maintain operable & interoperable communication capabilities.” Implementation Step: 5.3.1. Maintain, enhance, and harden public safety communication infrastructure.
Project Priority:	HIGH
Project Dates:	1/16 to 07/17
EHP Approval:	Yes or Not Applicable - Uncertain as of written plan. A need for an EHP will be reviewed once equipment recommendations are confirmed.
SIEC Approval:	Yes or Not Applicable – Will depend on expense.

PROJECT DESCRIPTION

Funding will provide for equipment at select radio sites within the region. At this time, the specific equipment needs have not been determined. The Interoperability Subcommittee, radio site hosts and Bristol County Law Enforcement and Fire personnel will work together to determine radio site equipment enhancement needs. Over the last several Interoperability Subcommittee meetings, members discussed and agreed that chosen radio sites will *likely* require structural analysis, communication shelters, fixed generators, fencing/site hardening, and miscellaneous radio tower add-ons. Stakeholders working closely with the SIEC, interoperability subcommittee, interoperability coordinator and contracted vendors will make thoughtful and strategic funding decisions regarding equipment needs at select radio site locations.

Project Budget : \$ 69,198

Planning \$	Organization \$	Equipment \$	69,198
Training \$	Exercise \$		



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name:	Fire Services/Technical Rescue Training/Exercise & Equipment										
Mission Area & Investment Justification:	Mission Area: Response Investment Justification: Response										
Core Capability:	Mass Search & Rescue Operations										
SHSS goal/objective/implementation step:	Goal # 5 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 5.12. “Enhance regional and statewide search and rescue and recovery capabilities.” 5.12.3 “Fill gaps identified in regional and statewide search, rescue and recovery gap assessment,”										
Project Priority:	HIGH										
<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%; vertical-align: top;">Project Dates:</td> <td style="border-bottom: 1px solid black;">1/16 to 07/17</td> </tr> <tr> <td></td> <td>Yes or Not Applicable At this time it is unknown if an EHP is required.</td> </tr> <tr> <td style="vertical-align: top;">EHP Approval:</td> <td style="border-bottom: 1px solid black;"></td> </tr> <tr> <td></td> <td>Yes or Not Applicable – Unknown at this time</td> </tr> <tr> <td style="vertical-align: top;">SIEC Approval:</td> <td style="border-bottom: 1px solid black;"></td> </tr> </table>		Project Dates:	1/16 to 07/17		Yes or Not Applicable At this time it is unknown if an EHP is required.	EHP Approval:			Yes or Not Applicable – Unknown at this time	SIEC Approval:	
Project Dates:	1/16 to 07/17										
	Yes or Not Applicable At this time it is unknown if an EHP is required.										
EHP Approval:											
	Yes or Not Applicable – Unknown at this time										
SIEC Approval:											

PROJECT DESCRIPTION

Funding will go towards continued training/exercise and equipment needs of the four established regional technical rescue teams. Most of the training/exercise needs below was documented in a June 2015 AAR (Operation SWIFT) submitted and reviewed by the Council at the 8/6/15 planning meeting.

Trainings and exercises include:

Multi-disciplinary full scale exercise; Moving/Swift Water; IMT/NIMS/ICS Roles; Cache Training & Exercises.

Wide Area Search & Documentation.

Active Shooter - Select technical rescue personnel should receive joint training with law enforcement for how to operate under a warm zone active shooter incident under a unified command structure. Operating within this zone is permissible in order to save a life. I. E. A technical rescue team performing rapid extrication of a victim under security of law enforcement.

Equipment needs identified in the June 2015 AAR include:

Tracking software, organizational charts and aids to assist Area Command, visual identification equipment to recognize leadership roles (during incidents/trainings), and specialized equipment to support regional deployments and trainings. *Trainings and exercises will be added to the SRAC's Training & Exercise Plan (TEP).*

Project Budget :\$ 250,000

Planning \$	Organization \$	Equipment \$ 150,000
Training \$ 50,000	Exercise \$ 50,000	



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name:	Training/Exercise & Equipment for Regional Law Enforcement Councils
Mission Area & Investment Justification:	Mission Area: Response Investment Justification: Response
Core Capability:	On Scene Security and Protection
SHSS goal/objective/implementation step:	Goal # 5. “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 5.14 “Enhance regional and statewide capabilities for law enforcement tactical response.” Implementation Step: 5.14.2. Identify gaps in law enforcement tactical response capabilities.”
Project Priority:	HIGH
Project Dates:	1/16 to 07/17
EHP Approval:	Yes or Not Applicable - Uncertain as of written plan. EHP requirement will be reviewed once trainings have been confirmed.
SIEC Approval:	Yes or Not Applicable – Uncertain at this point.

PROJECT DESCRIPTION

Funding will go towards tactical trainings and equipment needs for 125 active members of the Southeast Region’s four (4) established law enforcement councils (LECs). Training for new members and succession leadership training for seasoned members is necessitated by staff retirements/departures, new hires, and promotions. Accordingly, new members and current members require standard gear and equipment to safely and effectively perform during SWAT deployments. Examples of equipment needs might include night vision goggles, tactical vests/blankets/helmets, and surveillance/ critical incident equipment. Training needs include:

- Active Shooter training/exercises – training in areas such as active shooter awareness, incident response, and workplace violence.
- MACTAC – “Multi-Assault, Counter Terrorism Action Capabilities.”
- Liability Training – Tactical teams can be a litigious risk, yet tactical teams serve as an invaluable, life-saving asset when property developed, trained and deployed. In the incidence when SWAT teams are deployed and deadly-force is used, liability training provides an extra layer of protection in the event of any civil action. Liability training will help minimize such gaps and risks. It is understood that this type of training requires approval by EOPSS.
- SWAT Basic/Advanced/Leadership – ongoing training for new SWAT members and members who progress to the next tier of SWAT operational readiness.
- Advanced Crisis Negotiations – Further enhancement of knowledge and skills in areas such as abnormal psychology, high element negotiations, and advanced communication techniques.
- Trainings will be included in the SRAC’s Training & Exercise Plan (TEP).

Project Budget : \$ 300,000	Planning \$	Organization \$	Equipment \$150,000
Training \$ \$125,000	Exercise \$25,000		



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name:	Fiduciary Program Support
Mission Area & Investment Justification:	Mission Area: Common & Investment Justification: Response
Core Capability:	Planning
SHSS goal/objective/implementation step:	Goal # 1 “Engage Stakeholders to Maintain, Enhance, Formalize and Integrate the Various Components of the Homeland Security System into a Structure that Identifies and Guides Implementation of Homeland Security Strategy.” Objective 1.1; “Strengthen the State Homeland Security Strategy process by engaging the whole community as appropriate in the development of executable strategic, operational and/or community-based approaches to defined objectives.” Implementation Steps: 1.1.1.; “Maintain the strategic plan through coordination with local, regional and statewide partners.”
Project Priority:	HIGH
Project Dates:	1/16 to 07/17
EHP Approval:	Yes or Not Applicable - Planning activities.
SIEC Approval:	Yes or Not Applicable - non-interoperable communications expenses

PROJECT DESCRIPTION

Funding will go towards supplementary planning, public outreach and administrative support to FFY15 SRAC projects. One full time employee (FTE) of SRPEDD will provide this support. Allocated planning funds for FFY15 are not sufficient to provide the Council with the level of project management, administrative support and public outreach that it considers necessary to successfully and proficiently implement the Council’s 2015 Regional Homeland Security Plan.

Work directly related to Council monthly meetings, subcommittee meetings and financial management will not be supported by these funds.

Project Budget : \$ 65,000

Planning \$65,000	Organization \$	Equipment \$	
Training \$	Exercise \$		



Southeast Regional Homeland Security Advisory Council (SRAC)

“B” List Projects

BASIC PROJECT INFORMATION

Project Name:	Trash Pumps
Mission Area & Investment Justification:	Mission Area: Response IJ: Response
Core Capability:	Mass Care Services
SHSS goal/objective/implementation step:	Goal # 5 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 5.6 Enhance the capacity and capabilities for debris management.” Implementation Step 5.6.1. Strengthen debris management by developing and maintain a debris management plan.”
Project Priority:	MEDIUM
Project Dates:	1/16 to 07/17
EHP Approval:	Yes or Not Applicable - mobile equipment
SIEC Approval:	Yes or Not Applicable – project does not full within the sphere of the SIEC Mission.

PROJECT DESCRIPTION

This project intends to provide funding towards towable trash pumps for use during critical incidents. Debris removal equipment is essential for disaster response resulting from a range of manmade, technological or natural disasters. Among the threats and hazards that the Southeast Region is vulnerable to are: coastal and river flooding, hurricanes, flash flooding caused by heavy rains in low-lying areas. The trash pumps will be stored at the Council’s future cache site. If approved, the Council will likely procure water/debris removal equipment of various sizes to accommodate incidents of varying magnitude.

Project Budget : \$ 25,000

Planning \$	Organization \$	Equipment \$ 25,000
Training \$	Exercise \$	

BASIC PROJECT INFORMATION

Project Name:	Message Boards
Mission Area & Investment Justification:	Mission Area: Common IJ: Response
Core Capability:	Public Information and Warning
SHSS goal/objective/implementation step:	Goal # 5 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 5.5. “Build Capacity for transporting and distributing critical commodities, personnel and resources.” Implementation Step 5.5.3. “Build capacities to fill gaps identified in the gap analysis and manage local, regional state and interstate movement and delivery of mission critical response personnel and equipment from and through the Commonwealth.”
Project Priority:	MEDIUM
Project Dates:	1/16 to 07/17
EHP Approval:	Yes or Not Applicable mobile equipment Yes or Not Applicable
SIEC Approval:	Project does not full within the sphere of the SIEC Mission.

PROJECT DESCRIPTION

Funding will go towards additional electronic message boards. The Council currently has 28 units in strategic locations around the Region. Discussions at Council, Cache and Planning Subcommittee meetings have indicated that there remains a steady need for this type of emergency response equipment. The regional MEMA representative present during 2015 planning, cache and full Council meetings concurred. The Council’s FFY11 inventory assessment project also identified the need for more of this equipment in the region.

Message boards serve as key assets during critical incidents. This type of equipment is reliable and useful to alert citizens of current incidents while providing necessary information about the incident to include “what happened, where it happened and what to expect.” These message boards are regularly used to inform the public during emergency incidents including seasonal storms, chemical spills and shelter-in-place situations. Message boards also serve as an invaluable asset for use in a terror attack/event to highlight evacuation routes, shelters, and to project public safety notifications

The number of units procured will depend on available funds. Current cost for a message board of this type falls within the range of \$25,000-27,000.

If this project becomes active, it is likely that the message board(s) procured will be populated in the Council’s future cache site location(s). MOUs will be established and assets will be added to the Council’s online equipment resource guidebook as well as the Statewide Resource Equipment database managed by MEMA.

Project Budget : \$ 55,000

Planning \$	Organization \$	Equipment \$ 55,000
Training \$	Exercise \$	

BASIC PROJECT INFORMATION

Project Name:	Light Towers
Mission Area & Investment Justification:	Mission Area: Response IJ: Response
Core Capability:	Mass Care Services
SHSS goal/objective/ implementation step:	Goal # 5 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 5.5. “Build Capacity for transporting and distributing critical commodities, personnel and resources.” Implementation Step 5.5.3. “Build capacities to fill gaps identified in the gap analysis and manage local, regional state and interstate movement and delivery of mission critical response personnel and equipment from and through the Commonwealth.”
Project Priority:	MEDIUM
Project Dates:	1/16 to 07/17
EHP Approval:	Yes or Not Applicable - mobile equipment
SIEC Approval:	Yes or Not Applicable Project does not fall within the sphere of the SIEC Mission.

PROJECT DESCRIPTION

Funding will provide additional light towers within the region. While the Council currently has thirty-three (33) units in strategic locations around the region, thirty-one (31) of these units were purchased in 2004, the remaining two (2) units were procured in 2014. Past meetings and discussions at the Council, Cache and Planning meetings has indicated that there remains a steady need for this type of emergency response equipment. The regional MEMA representative present during 2015 planning, cache and full Council meetings concurred. The Council’s FFY11 inventory assessment project also identified the need for more of this equipment in the region.

Light Towers provide safe, reliable and long-term power during critical incidents. They also serve as a necessary enhancement for nighttime incident response and/or loss of power during a major event.

If this project becomes active, it is likely that the light tower(s) procured will be populated in the Council’s future cache. MOUs will be established and assets will be added to the Council’s online equipment resource guidebook as well as the Statewide Resource Equipment database managed by MEMA.

Project Budget : \$ 55,000

Planning \$	Organization \$	Equipment \$ 55,000
Training \$	Exercise \$	

BASIC PROJECT INFORMATION

Project Name:	Community Resiliency Training
Mission Area & Investment Justification:	Mission Area: Mitigation IJ: Mitigation
Core Capability:	Community Resilience
SHSS goal/objective/implementation step:	Goal # 4 “Enhance Resilience across the Commonwealth by Preparing for & Mitigating Against Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 4.1. “Enhance resiliency by better preparing our communities for the most at risk threats and hazards.” Implementation Step 4.1.1. “Promote individual, including vulnerable access and function needs (AFN), and family preparedness, by providing public education programs”
Project Priority:	MEDIUM
Project Dates:	1/16 to 07/17
EHP Approval:	Yes or Not Applicable - Classroom training Yes or Not Applicable
SIEC Approval:	Non-interoperable communications training

PROJECT DESCRIPTION

This project intends to provide community resilience training to those affected by disasters. With numerous disasters of varying scales and costs, there leaves a large gap of “what to do” post disaster. This begs the question: How do communities rebuild over the long term? The long term consequences of disasters psychologically and economically have an effect on citizens and the community as a whole. This training will provide practical tools to communities so they can confidently and successfully rebuild after a significant incident.

Resilience building training has a far reaching target audience to include Governmental Administrative, Health, Hospitals, Transportation, Emergency Management, Law Enforcement, Fire Services, Department of Public Works, Citizen/Community Volunteer, Private Sector and members of the General Public.

It is possible that this training can be provided by FEMA and/or MEMA. This project will be added to the Council’s Sheltering Subcommittee agenda for additional discussion. If a State or Federal training provider can be utilized, then the costs will be less. Trainings will be added to the SRAC’s Training & Exercise Plan (TEP).

Project Budget : \$ 25,000

Planning \$	Organization \$	Equipment \$
Training \$ 25,000	Exercise \$	

BUDGET

“A” List of SRAC FFY15 Projects

PJ	Project Name	FFY15
PJ 5.1	Mass Care Sheltering Training & Equipment	\$50,000
PJ 5.2	Resource Equipment Cache	\$125,000
PJ 5.3	Incident Command Training	\$50,000
PJ 5.4	Asset Repair/Replacement	\$25,000
PJ 5.5	Equipment for Phase III Southeast Radio Expansion	\$69,198
PJ 5.6	Fire Services/Technical Rescue Training/Exercises & Equipment	\$250,000
PJ 5.7	Training/Exercises & Equipment for Regional LEC Teams	\$300,000
PJ 5.8	*Fiduciary Planning	\$65,000
	IJ TOTAL	\$934,198

LETPA FFY15 Projects

PJ	Project Name	FFY15
PJ 5.5	Equipment for Phase III Southeast Radio Expansion	\$69,198
PJ 5.7	Training/Exercises & Equipment for Regional LEC Teams	\$300,000
	Total of LETPA Activities	\$369,198
	% LETPA FFY15 funding activities	39.5 %

BUDGET

“B” List of SRAC FFY15 Projects

PJ	Project Name	FFY15
PJ 5.8	Trash Pumps	\$25,000
PJ 5.9	Message Boards	\$55,000
PJ 5.10	Lighting Towers	\$55,000
PJ 5.11	Community Resilience Training	\$25,000
	IJ TOTAL	\$160,000

Open Projects Status - ACTIVE

Investment/Project	Grant Year	Progress	Budget	Anticipated Shortfall/Surplus	Timeline for Completion
Mass Care Sheltering Training					
Consultant contract to conduct three emergency sheltering trainings)	FFY14	In progress – 2 of 3 trainings scheduled for September 2015.	\$30,752.75	\$0 as of written plan.	Anticipated completion late fall 2015.
Interoperable Communications Expansion (BAPERN)					
Services to anchor radio comm. shelter to permanent foundation	FFY14		\$750.00	\$0 as of written plan.	Anticipated completion by fall 2015
Monopole Transfer/Installation	FFY14		\$88,187	\$813.00	Anticipated completion by end of 2015/early 2016.
Interoperability Coordinator	FFY14		\$25,000	\$0 as of written plan.	MOU executed. Anticipate invoice for work performed during month of September.
Cache Mgmt.					
Fiduciary Program planning funds to support SRAC Cache site development in the southeast region. (on-going)	FFY14	In progress – billed \$3,256.65. Possible reserve to pay down potential unspent FFY13 funds.	\$25,000	\$0 as of written plan.	Anticipated completion by July 31, 2016.

Open Project Status – INACTIVE

Technical Rescues/Fire Services	Grant Year	Progress	Budget	Anticipated Shortfall/Surplus	Timeline for Completion
Funds towards technical rescue team equipment and trainings.	FFY14	Portion of these funds will be used towards BF/OT of September 2015 wide area search training. Additional funds towards AAR equipment recommendations from OP SWIFT	\$141,000	\$0 as of written plan	Anticipated completion by summer 2016.
Law Enforcement					
Advanced tactical training and equipment	FFY14	No activity as of written plan.	\$300,000	Low to medium to probability. LEC CC's & IC's need to meet to develop future needs.	Anticipated completion by summer 2016.
Program Management					
Program funds for fiduciary to support SRAC projects.	FFY14	MOU signed, PO issued.	\$30,752.75	\$0 as of written plan	Anticipated completion by July 31, 2016.
Mass Care Sheltering Training					
Sheltering Equipment	FFY14	Equipment needs unknown Consultant is charged with identifying needs post trainings.	\$38,494.50	\$0 as of written plan.	Winter - Spring 2016.
Asset Repair/Replacement					
Reserve funds towards repair/replacement of SRAC assets	FFY14	No activity as of written plan.	\$50,121	Low to medium probability.	
Cache Mgmt.					
Cache shelter structure and related equipment.	FFY14	In progress.	\$125,000	\$0 as of written plan.	Anticipated completion by July 31, 2016.
IMT Training					
Funds to support IMT training.	FFY14	RFP posted - two responses. RFPs are being evaluated & scored.	\$50,000	Medium to high probability – need to determine IMT training need.	Anticipated completion by February 2016.