

FFY14 PLAN

Southeastern Regional Homeland Security Advisory Council (SRAC)



S. Dagesse - SRPEDD

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SECTION I - EXECUTIVE SUMMARY

Regional Background

The Southeast Regional Homeland Security Advisory Council (SRAC) developed the FFY 2014 Regional Homeland Security Plan detailing regional goals and priorities over the next twelve to twenty four months using State Homeland Security Program (SHSP) grant funding. This plan is submitted by the Southeast Regional Homeland Security Advisory Council (SRAC) to the Executive Office of Public Safety and Security (EOPSS) as the required yearly update to the Homeland Security Plan for the Southeast Massachusetts region.

The Southeast Regional Homeland Security Advisory Council (SRAC) assists the region, comprised of 96 municipalities and the Wampanoag Nation contained within six (6) counties, Barnstable, Bristol, Dukes, Nantucket, Norfolk and Plymouth, in meeting the core capabilities of homeland security and emergency preparedness set forth by the U. S. Department of Homeland Security (DHS).

The Southeast Regional Homeland Security Advisory Council (SRAC) has thirteen current members, appointed by Executive Office of Public Safety and Security (EOPSS) from within the region, representing municipal, regional, county, and emergency management disciplines. The Southeast Regional Homeland Security Advisory Council (SRAC) has supported the region's homeland security efforts since its formation, by the authority of Executive Office of Public Safety and Security (EOPSS), in 2004. Volunteer members typically meet once per month for full Council meetings in addition to serving on several sub-committees and attending state-wide meetings, conferences and workshops. Members are committed to the Commonwealth's State Homeland Security Strategy while considering the best interests of public safety members within their respective region.

The development of the FFY14 plan started with a planning meeting held on April 2014. Essential Executive Office of Public Safety and Security (EOPSS) personnel called in during the meeting to provide a brief overview of the FFY14 guidance for the homeland security regions. Various conference calls and emails ensued over the next few months between EOPSS, the Southeast Regional Homeland Security Advisory Council (SRAC) and Fiduciary to further assist and clarify the FFY14 guidance.

A second planning meeting was held on 7/24/14 at the Mass Maritime Academy (MMA).

A Mass Maritime Academy (MMA) faculty member, serving as an impartial facilitator helped guide the FFY14 planning discussion. The meeting was a dynamic, all-inclusive discussion amongst Council members and respective public safety stakeholders within the region. At the end of the meeting, the Council had achieved a workable direction with regard to planning their FFY14 funds.

It was readily apparent based on presentation discussion and historical spending charts, that the Southeast Regional Homeland Security Advisory Council (SRAC) has accomplished strategic goals towards prevention, response and recovery efforts. This includes;

- Strengthened regional Law Enforcement Council's (LECs) with appropriate equipment and necessary trainings;
- Developed regional technical rescue teams with built-up equipment caches and full scale exercise opportunities to test members operational readiness and response to structural collapse incidents;
- Completed two key radio sites towards the build-out of the southeast radio interoperability project;
- Supported exercises, trainings and IMT & NIMS project requests.

As part of the meeting agenda, an "After Action Report" review was presented to attendees. The After Action Report analysis revealed that the Council funded 45

exercises over the last several years. A matrix was developed from these After Action Reports that illustrated areas in need of improvement. The constant and unwavering outcome from the majority of After Action Reports revealed a need for *more* training. See below matrix for detail.

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**Southeast Regional Homeland Security Advisory Council (SRAC)
After Action Report Matrix of Improvement Areas**

Period of Data Collection: 2004-2014



July 2014
Planning

**Southeast Homeland Security Regional
Advisory Council (SRAC)**

AAR MATRIX

	Training	ICS	Planning	Comm	Equipment
HSEEP – (40) Exercises – Drills Table Tops	64	25	90	11	10
<u>Non HSEEP (5)</u>	<u>3</u>	<u>4</u>	<u>2</u>	<u>1</u>	<u>7</u>
Total (45)	67	29	92	12	17

Non-Medical (14) Non-Oil Spill Drills	26	18	20	10	5
Oil Spill Drills (9)	16	5	3	1	4
Health & Medical (17)	22	2	67	0	1
Non HSEEP – <u>Departmental (5)</u>	<u>3</u>	<u>4</u>	<u>2</u>	<u>1</u>	<u>7</u>
Total	67	29	92	12	17

The latter part of the agenda focused on the Southeast Regional Homeland Security Advisory Council's (SRAC's) assets;

- Procedures for deploying and sustaining such assets.
- Problems with hosting assets – tracking, acceptable usage, repair, maintenance.
- Standardization of equipment.
- Deployment efficiency.
- Strategic decision-making for asset location.
- Memorandum of Understandings (MOUs), updated language, signatories.
- Associated costs to host assets.
- Pros and cons of hosting vs. regional caching
- First responders' knowledge of operating equipment.

Through the recent FFY11 inventory assessment planning project report, the Southeast Regional Homeland Security Advisory Council (SRAC) has recognized that *some* host agencies can no longer administer equipment due to one or several reasons including sustainment costs, space constraints, command change-over and personnel needed to deploy the assets. As a result of these findings, the Southeast Regional Homeland Security Advisory Council (SRAC) will incorporate the establishment of a regional cache site as part of their FFY14 plan. The Southeast Regional Homeland Security Advisory Council (SRAC) will use the Northeast Regional Advisory Council's (NERAC's) existing cache site set-up and policy to help steer their investment.

On August 5, 2014, a pre-planning meeting was held between the Planning Chair, Southeast Regional Homeland Security Advisory Council (SRAC) Chair and Fiduciary to review the outcome of the 7/24/14 planning meeting and to define the IJs for the draft plan. Attendee's notes, memories and handouts from the 7/24 meeting were used as tools during this discussion. At the conclusion of the meeting, it was clear that the key areas for planning and preparing FFY14 investments will include the following projects;

1. Training (to enhance public safety response capabilities)
 - Mass Care & Sheltering

- IMAT (Incident Management Assistance Training)
 - Advanced tactical training for Law Enforcement Councils (LECs)
 - Fire services/technical rescue
2. Development of a Southeast Regional Homeland Security Advisory Council (SRAC) Regional Cache Site (to enhance operational coordination of critical resources deployed during incidents).
 3. Project Management for the Regional Radio Expansion Build-out (to ensure capacity for timely communication in response to critical incidents).
 4. Regional Equipment Repair & Replacement (to ensure that deployed assets are in working order when deployed to critical incidents).

A follow-up planning meeting was held at the Mattapoisett Police Department on August 26, 2014 to review and discuss the draft FFY14 plan. The agenda of this meeting included the draft FFY14 plan for committee members to review, discuss IJs, prioritize and vote for recommendation to approve at the September 4, 2014 full Council meeting.

Members reviewed core capabilities and how they tie in with the Commonwealth's investments to support assets and programs for the southeast region.

All of the projects discussed and approved will support a Commonwealth investment justification, address the identified risks and gaps in the Commonwealth Threat, Hazard, Identification and Risk Assessment (THIRA), consider the region's Multi-Year Training & Exercise Plan (TEP) and support the National Preparedness Goals (NPG). The Southeast Regional Homeland Security Advisory Council (SRAC) and Fiduciary are aware that all projects are subject to other grant requirements.

Southeast Regional Homeland Security Advisory Council (SRAC) Members

Law Enforcement

Chief Mary Lyons
Chief Brian Clark
Chief Richard G. Wells, Jr.

Mattapoisett Police Department, **Chair**
Norton Police Department
Milton Police Department -
Interoperability Chair

Fire Services

Chief Tim Francis
Chief George Rogers, Jr.
Chief Kevin Partridge

Fairhaven Fire Department, **Vice-Chair**
Bridgewater Fire Department
Easton Fire Department

Emergency Management

Mark Mahoney, *Director*

New Bedford Emergency Management -
Training & Exercise Chair

Regional Transportation Authority

Reinald Ledoux, Administrator

Brockton Area Transit Authority Administrator -
Planning Sub-Committee Chair

Public Health

Robin Chapell, *Health Director*

Walpole Public Health

Hospitals

Cindy Page
Vice President Clinical/Support Services

Beth Israel Deaconess Hospital – Milton -
Mass Care, Sheltering, Medical Surge Chair

Emergency Medical Services

David Faunce, *Executive Director*

Southeast Region V EMS

Public Safety Communications

Ralph Swenson, *Director of Technical Services*

Barnstable County Sheriff's Office

Correctional Services

Joseph McDonald, Jr., *Sheriff*

Plymouth County Sheriff's Office

Public Works

VACANT

Government Administrative

VACANT

Southeast Regional Homeland Security Advisory Council (SRAC) Subcommittees and Members

Planning Subcommittee		
Name	Agency	Council Member
Reinald Ledoux, Chair	Brockton Area Transit Authority	Yes
Chief George Rogers	Bridgewater Fire	Yes
Chief Brian Clark	Norton Police	Yes
Cindy Page	Beth Israel/Deaconess Hospital – Milton	Yes
Mark Mahoney	New Bedford Emergency Management	Yes
Chief Timothy Francis	Fairhaven Fire	Yes
Chief Mary Lyons	Mattapoisett Police	Yes
Chief Richard Wells, Jr.	Milton Police	Yes

Interoperability Subcommittee		
Name	Agency	Council Member
Chief Richard G. Wells, Jr., Chair	Milton Police	Yes
Ralph Swenson	Barnstable County Sheriff's Office	Yes
Chief Kevin Partridge	Easton Fire	Yes
Lt. Scott Billings	Plymouth County Sheriff's Office	No
Chief Brian Clark	Norton Police	Yes
Tim Gover	Wellesley Police	No
Chief Robert Silvia	Cohasset Fire Department	No
Glenn Pinchbeck	Bristol County Sheriff's Office	No
Chief Kyle Heagney	Attleboro Police Department	No

Training & Exercise Subcommittee

Name	Agency	Council Member
Mark Mahoney, Chair	City of New Bedford Emergency Management	Yes
Chief George Rogers	Bridgewater Fire Department	Yes
Chief Brian Clark	Norton Police Department	Yes
Chief Mary Lyons	Mattapoissett Police Department	Yes

Mass Care Medical Surge Sheltering Subcommittee

Name	Agency	Council Member
Cindy Page, Chair	Beth Israel Deaconess Hospital- Milton	Yes
Diane Brown Couture	DPH – Regional Coordinator	No
David Faunce	Southeastern Massachusetts EMS Council	Yes
Ben Dauksewicz	Emergency Preparedness Response & Exercise Program	No
Chief Mary Lyons	Mattapoissett PD	Yes
Tina Wright	Massachusetts League of Community Health Centers	No
Steve Higgins	Independence Associates (Disabilities)	No
Margaret Leoni	Massachusetts Senior Care	No
Tom Grimsley	American Red Cross	No
Mark Mahoney	New Bedford Emergency Management Agency	Yes
Robin Chapell	Walpole Health Department	Yes
Joan Cooper-Zack	South Shore Hospital	No
Jeanette McGillicuddy	Signature Healthcare	No
Richard Ferreira	Taunton Emergency Management Agency	No
Sheila Miller	Sharon Board of Health	No
Steve Napoli	American Red Cross	No

Southeast Regional Homeland Security Advisory Council (SRAC)
Completed Projects SHSP FFY2009 – 2013

(Ordered by Grant Year)

FFY09	
Technical Rescue Build-out	
One regional structural collapse trailer with essential equipment to respond to structural collapse incidents within the region (and/or Commonwealth). Trailer is stored in Bridgewater via MOU and shared with all regional teams.	\$205,425.06
Structural collapse training for 10 regional members – training sponsored by Northeast Council. Costs include travel, registration & backfill & overtime.	\$45,143.28
Quad County exercise - backfill & overtime costs. Split with FFY10.	\$18,825.24
Dive Equipment	
Equipment for Plymouth County Swift Water Rescue.	\$19,063
Law Enforcement Council (LEC) Equipment	
Night Vision Goggle upgrades.	\$53,213
Southeastern Massachusetts Law Enforcement Council (SEMLEC) SWAT Operator level SWAT training Phase II for SWAT team members. Includes backfill and overtime, Consultant and Equipment.	\$85,166.19
Technical Rescue Operational Awareness Training	
Training for the Martha's Vineyard Technical Rescue team – included rope rescue, confined space, and trench rescue. Funding supported backfill & overtime, & trainer costs.	\$47,324.25
Hospital Active Shooter Tabletop HSEEP tabletop training with floor plan/security tool kits for each regional hospital (17 hospitals in the region). Table tops engaged upper level hospital personnel, police, fire, & EMS for response during and following an active shooter incident.	54,752.30
Interoperability Expansion	
Equipment & Engineering Projects	
Contracted Radio Engineer (split with FFY10)	\$49,665
Holbrook & Marshfield Towers	\$203,035
Pine Hill Structural Analysis	\$4,808
EHP – Pine Hill, Hanson, Ply. Sheriff	\$4050

FFY09 Continued

NASAR Training (National Association for Search & Rescue)	
Southeastern Massachusetts Law Enforcement Council (SEMLEC) & Metro-LEC SAR (Search & Rescue) members attended NASAR training to maintain certification in FUNSAR, Search & Rescue Tracking and management of lost persons. Course work also includes a “train the trainer” component. Provided travel, registration and backfill/overtime costs for nine members of the two teams to attend specialized training in South Carolina.	\$11,893.88
Portable Lighting	
Additional single & double head portable lighting cases for regional technical rescue and Mobile Command Post (MCP) cache sites.	\$50,420

FFY10

Hospital Shooter Tabletop	
HSEEP tabletop training with floor plan/security tool kits for each regional hospital (17 hospitals in the region). Table tops engaged upper level hospital personnel, law enforcement, fire, and EMS for response during and following an active shooter incident (split costs with FFY09).	\$146,345.02
NIMS 300 & 400 Training	
ICS 300 & 400 training for mid-level and command responders. Backfill & overtime.	\$1,960
QUAD County FSE	
Backfill and overtime for technical rescue members.	\$28,900.97
Technical rescue equipment and SCT trailer for regional team trailer caches	\$589,021
Moving Water Training	
2-week duration moving water training for Ply. Cty. Dive Team members- backfill & overtime	\$25,282.11

All-Terrain Vehicle (ATV) Training	
Training for Search & Rescue (SAR) members. Travel & backfill & overtime	\$5456.46
LEC Equipment	
CBRNE Vehicle - Three regional Bearcat response vehicles	\$293,387
Night Vision Goggles – Over 100 units distributed to regional SWAT teams for use during critical incidents.	\$60,586.10
Tactical Headsets – communication components used for SWAT tactical response teams.	\$218,040
Tactical Helmets – used by SWAT members for tactical response incidents.	\$67,785.60
Tactical Gear & Jackets – provided to regional Law Enforcement Council members for tactical response incidents.	\$40,415.26
Tactical Mask – provided to regional Law Enforcement Council members for tactical response incidents.	\$193,095.60
Dry-suit replacement – Dry-suit for regional law Dive Team – replaced prior funded Southeast Regional Homeland Security Advisory Council (SRAC) suits dating back to FFY04.	\$12,040

FFY10 Continued

Structural Collapse Training (SCT)	
Certification regional tech rescue members. Consultant costs & backfill & overtime (split with FFY10 & FFY11 funds)	\$130,811.60
Towable Generators	
Strategic placement of regional towable generators.	\$345,164
Message Board	
Continued build-out of electronic message boards in the region.	\$240,000
Shelter Supplies	
Sheltering supplies for regional trailers.	\$18,098.30
SWAT Training Equipment	
Training equipment for simulation.	\$21,003
Interoperability Expansion	
Holbrook Radio Site services and equipment.	\$12,062.27
Consulting & structural analysis for Bourne and Marion radio sites.	\$22,080
EHP for Caleb Drive	\$675
Structural analysis at Caleb Drive	\$544.56
Structural analysis at Hanson Tower	\$1200
Pine Hills Consulting	\$3,000
Bourne Water Tower Labor	\$2,103.80
Radio Shelter	
Communication radio shelter for City of Brockton.	\$59,800
Radio Engineer	
Contract for professional radio engineer services to recommend interoperability expansion equipment specifications, site locations, bid specs etc. Split costs with FFY09.	\$2,950
Interoperability Expansion	
Engaged with Town of Marshfield as project Manager for Holbrook & Marshfield Radio Sites.	\$7,564.47

FFY10 Continued

Child Abduction Tabletop	
A mock child abduction drill took place for Metro-LEC members to become certified Child Abduction Response Teams (CART) /backfill and overtime.	\$10,616
Barnstable County Dive Team	
Dive equipment for the established Barnstable County Dive team.	\$169,650
Site Hardening	
Site hardening equipment (cameras & electronic gate control) for the Brockton Area Transit Authority.	\$46,090
Incident Management (IMT) Training	
Travel and course registration training costs for IMT members.	\$3,004.10
Geographic Response Exercise	
North River Department of Environmental Protection (DEP) Oil spill exercise for Duxbury, Scituate & Marshfield.	\$8,918.82

FFY11

Technical Rescue	
Technical rescue equipment for region's trailer cache sites. Direct need from the June 2013 quad county exercise.	\$141,938.75
Tractor for regional structural collapse trailer. Request supported by 2014 Operation Phoenix exercise.	\$90,987.06
Barnstable County Technical Rescue protective gear.	\$41,226.72
Dive Equipment	
Inflatable boat & dive suits for Ply. County Dive Team.	\$47,536.90
LEC Equipment	
Tactical Robots for Cape & Vineyard Law Enforcement Council (LEC) teams. Note: Audio and Transmission problems surfaced after delivery. Units have been returned to vendor and expected to be repaired/replaced by 8/31/14.	\$42,083.90
Dry suits for regional law enforcement council dive team.	\$24,372.50
Tactical vests for regional SWAT teams.	\$109,705
Vehicle	
Specialized Mission Explosive Detection Canine Transport vehicle to transport state deployable K-9 and handler.	\$47,686

FFY11 Continued

Asset Management	
Fiduciary planning work to conduct field site visits at Southeast Regional Homeland Security Advisory Council (SRAC) equipment host locations to ensure sustainability, upkeep, appropriate storage, regular maintenance checks and continued interest to host such asset(s).	\$25,000
Geographic Response Plans	
Mt. Hope Bay Oil Spill exercise – backfill & overtime for Freetown, Dighton & Berkley Fire Departments.	\$2,427.26
Towable Generator	
Continued build-out of deployable towable whisper generators.	\$95,464
Interoperability – Radio Build-out	
Tower dishes, repeaters and associated equipment for radio tower sites part of the southeast radio expansion project.	\$102,573.98
Radio Engineer contract services (split with FFY09-10)	\$1,810
Bourne Water Tower services	\$4,670
Geotechnical series at Cohasset Site	\$2,900
Switch matrix upgrades for Bristol & Plymouth Coordinated Medical Emergency Dispatch (Split with FFY12)	\$35,400.51
Misc. soil tests, EHPs, structural analysis work at select sites within the southeast radio build-out project.	\$14,734.67
SWAT Commander Training	
Team leader training for select SWAT incident commanders.	\$10,000
Child Abduction Tabletop	
A mock child abduction drill took place for Metro-LEC members. The purpose of the drill is for the Metro LEC to become one of only 19 nationally certified Child Abduction Response Teams (CART) in the country. Provided backfill/overtime costs. (FFY10 shared costs)	\$4,123.14
Tactical SAR Training	
Week-long training for SWAT & search & rescue team members – backfill & overtime, consultant & associated training equipment costs.	\$34,188.08
Less Lethal Training	
Course registration costs for position specific SWAT members to attend a less lethal training.	\$2,085.00
Crisis Negotiation Training	
3-day training for SWAT members in the area of hostage/crisis negotiation. Two Southeast Regional Homeland Security Advisory Council (SRAC) LECs attended. Budget was for registration costs only.	\$4,500
IMT Training	
Travel costs to attend training for regional IMT member.	\$767.00

Dive Training	
Moving water dive training for established Barnstable County Dive Team. Costs were for backfill and overtime.	\$45,582.12
Structural Collapse Training (SCT)	
Certification for regional technical Rescue members. Costs include backfill & overtime, travel.	\$111,804.74

FFY12	
Technical Rescue	
Backfill and overtime for structural collapse training.	\$22,846.20
Backfill and overtime Barnstable County Dive	\$2,368
Confined space and structural collapse equipment, ICS vests for regional technical rescue teams.	\$89,777.35
Backfill & overtime for Operation Phoenix full scale exercise held on May 2014.	\$117,081.35
Interoperability – Radio Build-out	
Holbrook Communication Radio Shelter	\$52,553
Switch matrix upgrades for Bristol & Plymouth dispatch (Split with FFY12)	\$5,650.59
Bourne Water Tower equipment	\$1,696.20
Mapping, structural analysis and foundation investigation at Marion Site.	\$7,340
HVAC unit for City of Brockton Radio Communication Shelter.	\$6,356.24
IMT Training	
Travel reimbursement for IMT member.	\$518.78
Law Enforcement Council (LEC) Equipment	
Dive Suits (Split with FFY12)	\$146.61
Tactical vests for regional search & rescue team.	\$14,604.16
Dive suits for regional law dive team.	\$1,050.39
Underwater camera repair for regional law dive Team	\$14,437
Powered Light Towers	
Two deployable light towers for regional cache. Secured at Brockton Area Transit.	\$13,720
Message Boards	
Two deployable electronic message boards for regional cache. Currently secured at Brockton Area Transit.	\$41,200
Behavioral Observation & Suspicious Activity Recognition (BOSAR) Training	
Facial recognition training for Metro-LEC - 2014 Boston Marathon.	\$5,477.20
NIMS Maintenance	
Backfill & overtime for NIMS 300	\$2,030
Rehab Tags	
First responder rehab tags. Joint procurement with Northeast Council.	\$2,570

<i>FFY11 ACTIVE PROJECTS (not completed)</i>	
Radio Build-out	BALANCE
Federal Communication Commission consulting services for identified radio sites. Billed \$3000 of total contract price of \$24,500	\$21,500
Law Enforcement Council (LEC) Equipment	
Tactical vests – awarded vendor could not fulfill vest production by 8/31/14. This is the potential unspent balance remaining in FFY11 if extension is not granted. UPDATE: DHS/EOPSS Approved extension for this project.	\$78,309.90
SURPLUS	\$21,500
<i>FFY12 ACTIVE PROJECTS (not completed)</i>	
Interoperability – Radio Build-out	
Engineering services for southeast radio sites. Timeline for completion is contingent on whether the Middleboro site can work with the existing sites and equipment. The engineer will determine if the radio communication ring can work with and or without the added site. This project has suffered recent setbacks due to deficient towers originally indicated to be suitable locations.	\$97,426.02
Light Towers	
Council approved two additional light towers – PO issued to awarded vendor 8/21/14 with intent to deliver equipment by 8/31/14. On 9/8, the vendor informed MAPC that they <u>never</u> placed the order upon receipt of PO. Southeast Regional Homeland Security Advisory Council (SRAC) cancelled this PO/Project	14,360
SURPLUS	\$117,860.02
<i>FFY13 ACTIVE PROJECTS (not completed)</i>	
Basic SWAT & Long Rifle Trainings for Regional LEC Teams. Training will commence in October 2014. Consultant Contract Award amount.	\$52,200
Backfill & overtime for above training estimated.	\$50,000
Tactical Vests – cost to provide remaining vests under FFY11 award.	\$78,309
Missing Persons Conference – Sept 2014 for search/rescue members	\$10,000
Fiduciary Planning	\$120,000
Plymouth Radio Shelter	\$55,000
Caleb Drive Point-to-Point link analysis	\$23,712

IMT/NIMS Maintenance	\$30,000
Radio Build out continuation	\$250,189
Misc. T&E –no trainings identified at this time.	\$100,842.05
Law enforcement council Equipment – project completed with FFY11/12 – Fiduciary had to budget the project over three grant years but bids came in under budget thus freeing up 13 funds.	\$53,300
Fire Services & Law Enforcement Council Equipment – project completed with FFY11/12 – Fiduciary had to budget the project over three grant years but bids came in under budget thus freeing up 13 funds.	\$71,700
POTENTIAL SURPLUS – N/A at this time. Grant still active	

APPROVED



Southeast Regional Homeland Security Advisory Council (SRAC)

Template for 'A' Projects List in FFY 2014 Homeland Security Regional Plans

BASIC PROJECT INFORMATION

Project Name:	Project Manager for Radio Expansion
Mission Area & Investment Justification:	Common – Interoperable & Operable Communications
Core Capability:	Planning
SHSS goal/objective/implementation step:	Goal # 4 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 4.3 “Enhance and maintain operable and interoperable communication capabilities.
Project Priority:	HIGH
Project Dates:	12/14 to 06/16
EHP Approval:	NO Yes or Not Applicable (latter requires reason) - Planning
SIEC Approval:	YES or Not Applicable (latter requires reason)

PROJECT DESCRIPTION

Project Description:

The Southeastern Regional Homeland Security Advisory Council (SRAC) recognizes that there are needed interoperable & operable gaps to fill with the current radio build out project *and* other non-Boston Area Public Emergency Network (BAPEREN) interoperability project needs within the region. The Boston Area Public Emergency Network project is considerable, with many stakeholders, policy guidelines & predictable obstacles that slow the project process. These types of obstacles are not something that the interoperability subcommittee, contracted vendor or fiduciary is equipped to manage due to time limits, contractual and experience limitations.

The Council will prepare a scope of work for a project manager to help fill these gaps. A request for proposal will be conducted to contract with an experienced, non-vendor project manager to oversee & complete the Southeast Radio Interoperability Build-out project.

The goal of this project is two-fold. Hire a project manager to close the radio project gaps by successfully planning, executing & completing the radio project & managing the involved stakeholders, communicating project status, milestones to the Council’s Interoperability Subcommittee all within the SHSP grant timeline & allowable costs. In addition, the Project Manager will assist & evaluate future interoperability gaps separate to the Boston Area Public Emergency Network expansion that includes fire services. *Note: An EOPSS rep attended the Council’s 10/9/14 meeting and discussed this project and need for SIEC approval and request for proposal solicitation.*

Project Budget : \$50,000.00

Planning \$ 50,000	Organization \$	Equipment \$
Training \$	Exercise \$	



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name:	Emergency Asset Caching
Mission Area & Investment Justification:	Mission Area: Common & Response IJ: Response
Core Capability:	Mass Care Services
SHSS goal/objective/implementation step:	Goal # 4 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 4.5 “Build Capacity for transporting and distributing critical commodities, personnel and resources.
Project Priority:	HIGH
Project Dates:	12/14 to 06/16
EHP Approval:	YES Yes or Not Applicable (latter requires reason) -
SIEC Approval:	NO Yes or Not Applicable (latter requires reason) -

PROJECT DESCRIPTION

Project Description: This project will involve the development of a Southeast Regional Homeland Security Advisory Council (SRAC) resource equipment cache within a centralized geographical area. Using FFY11 planning funds, the Southeast Regional Homeland Security Advisory Council’s (SRAC’s) asset inventory project discovered a need to close a gap for Southeast Regional Homeland Security Advisory Council (SRAC) assets that host agencies can no longer maintain for various reasons. The Southeast Regional Homeland Security Advisory Council (SRAC) will provide fiduciary planning funds to assist in location of a site, develop memorandums of understanding, fee structure paperwork, and registration of assets etc., essentially the nuts and bolts of preparing emergency equipment for deployment. Once a site is located, a structure will be procured to safely store the assets. It is likely that an environmental planning and historic preservation program report will be needed prior to placement of the structure on the selected footprint. The intention of this project is to procure a free-standing metal fixed structure with minimal amenities.

At the time of this plan, the Southeast Regional Homeland Security Advisory Council (SRAC) has not identified a specific cache site location, rather discussed potential locations only. The Southeast Regional Homeland Security Advisory Council (SRAC) and Fiduciary will ensure will review the HSGP 14 guidance (pp 53-54) prior to establishing a cache site.

Project Budget : \$ 150,000

Planning \$25,000 **Organization** \$ **Equipment** \$ 125,000

Training \$ **Exercise** \$



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name:	Mass Care Shelter Training
Mission Area & Investment Justification:	Mission: Response IJ: Response
Core Capability:	Mass Care Services
SHSS goal/objective/implementation step:	Goal # 4 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 4.11 “Enhance Mass Care Services.
Project Priority:	HIGH
Project Dates:	12/14 to 06/16
EHP Approval:	NO Yes or Not Applicable (latter requires reason) – Training will take place in a classroom setting.
SIEC Approval:	NO Yes or Not Applicable (latter requires reason) - Training

PROJECT DESCRIPTION

Project Description: This project will be overseen by the Southeast Regional Homeland Security Advisory Council’s (SRAC’s) Mass Care Medical Sheltering Surge Subcommittee Chair and members. Mass care sheltering training needs are supported from past after action reports improvement areas and a recent sheltering survey sent to health/hospital/emergency management regional stakeholders in March 2014. Results of the survey and after action reports revealed significant training gaps for hospital and sheltering personnel during times of critical incidents. These trainings will provide greater awareness to their response capabilities. Training needs include:

- Basic Sheltering
- FNS (Functional Needs Support)
- Pet Sheltering
- ICS

Trainings will be made available to all key stakeholders and will address the target capabilities of basic sheltering, pet sheltering functional needs and integrated command and resource requests.

Trainings will be added to the Southeast Regional Homeland Security Advisory Council’s (SRAC’s) Training & Exercise Plan (TEP).

Project Budget : \$100,000

Planning \$	Organization \$	Equipment \$
Training \$ 100,000	Exercise \$	



Southeast Regional Homeland Security Advisory Council (SRAC)

BASIC PROJECT INFORMATION

Project Name:	Interdisciplinary Command Level Training – AMENDED
Mission Area & Investment Justification:	Mission Area: Common Investment Justification: Response
Core Capability:	Operational Coordination
SHSS goal/objective/implementation step:	Goal # 4 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 4.2. “Enhance local, regional and state ability to command, control and coordinate the response to major disasters, incidents, and pre-planned events.”
Project Priority:	HIGH
Project Dates:	12/14 to 06/16
EHP Approval:	NO Yes or Not Applicable (latter requires reason) – Training
SIEC Approval:	NO Yes or Not Applicable (latter requires reason) - Training

PROJECT DESCRIPTION

Project Description: This project will provide funding towards training to enable community emergency response leaders to establish incident command, establish appropriate communications and response until regional resources become available.

Trainings will be added to the Southeast Regional Homeland Security Advisory Council’s (SRAC’s) Training & Exercise Plan (TEP).

Project Budget : 50,000.00

Planning \$	Organization \$	Equipment \$
Training \$ 50,000	Exercise \$	



Southeast Regional Homeland Security Advisory Council (SRAC)

PROJECT INFORMATION

Project Name:	Asset Equipment Repair/Replacement
Mission Area & Investment Justification:	Mission Area: Response Investment Justification: Response
Core Capability:	Public & Private Services & Resources
SHSS goal/objective/implementation step:	Goal # 5 “Enhance Capacity across the Commonwealth to Recover from Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 5.5 “Improve the ability to complete long-term restoration of critical facilities, infrastructure, systems, and services.
Project Priority:	HIGH
Project Dates:	12/14 to 06/16
EHP Approval:	NO Yes or Not Applicable (latter requires reason) – non-interoperable equipment
SIEC Approval:	NO Yes or Not Applicable (latter requires reason) – non-interoperable equipment

PROJECT DESCRIPTION

Project Description: This project will provide funding towards repair and replacement of existing Southeast Regional Homeland Security Advisory Council (SRAC) assets within the technical rescue trailers, sheltering, dive, and emergency roadside caches in addition to SWAT tactical equipment for the Regional Law Enforcement Councils. Some of this equipment is old and expected to show usual signs of wear and tear. In addition, some Southeast Regional Homeland Security Advisory Council (SRAC) equipment became broken during use at recent trainings and deployments to incidents. The Southeast Regional Homeland Security Advisory Council (SRAC) recognizes the importance of maintaining regional equipment for immediate use during events. A current example includes a regional dive team’s underwater camera. This camera was procured using FFY04 funds and has served the region well over the last several years. The camera continues to be used for underwater search and rescue incidents. This past spring, the dive team project proponent requested funding for repair of the camera. The council approved funding to repair the camera with FFY11 funds. In addition, the Southeast Regional Homeland Security Advisory Council (SRAC) has records of equipment breakage listed in recent AARs that will be considered for repair and replacement. As equipment assets age, coupled with use during incidents, there is a clear need to set asides sustainment funds for such circumstances. This project, as needed, will include funding towards future inventory assessment planning tasks (as an ongoing effort from the FFY11 asset inventory planning project).

NOTE: The Southeast Regional Homeland Security Advisory Council (SRAC) understands that routine maintenance costs (i.e. oil changes, tire replacement, filters etc.) for assets is not allowable under the grant guidelines.

Project Budget : \$ 45,121

Planning \$5,000	Organization \$	Equipment \$ 45,121
Training \$	Exercise \$	

BASIC PROJECT INFORMATION

Project Name:	Advanced Tactical Training for Regional Law Enforcement Council Teams
Mission Area & Investment Justification:	Mission Area: Response Investment Justification: Response
Core Capability:	Mass Care Services`
SHSS goal/objective/implementation step:	Goal # 4 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.” Objective 4.1.4. “Enhance regional and statewide capabilities for law enforcement tactical response.
Project Priority:	HIGH
Project Dates:	12/14 to 06/16
EHP Approval:	NO Yes or Not Applicable (latter requires reason) – Training
SIEC Approval:	NO Yes or Not Applicable (latter requires reason) – Training

PROJECT DESCRIPTION

Project Description: This project will provide funding towards continued advanced tactical trainings for the four (4) established law enforcement councils. Training needs includes:

- Shooter exercises – training in areas such as active shooter awareness, incident response, and workplace violence.
- MACTAC – “Multi-Assault, Counter Terrorism Action Capabilities”
- Liability Training – Tactical teams can be a litigious risk, yet tactical teams serve as an invaluable, life-saving asset when properly developed, trained and deployed. In the incidence when SWAT teams are deployed and deadly-force is used, liability training provides an extra layer of protection in the event of any civil action. Liability training will help minimize such gaps and risks.
- SWAT Basic/Advanced – ongoing training for new SWAT members and members who progress to the next tier of SWAT training awareness.
- Advanced Crisis Negotiations – Further enhancement of knowledge and skills in areas such as abnormal psychology, high element negotiations, and advanced communication techniques.

The above list contains training requests that were not funded with FFY11-13 monies due to budget restrictions. Those trainings that were not included in FFY11-13 will be reviewed and considered as part of the FFY14 advanced tactical training needs. A significant portion of this budget will fund backfill & overtime with smaller costs going towards a training consultant.

Trainings will be added to the Southeast Regional Homeland Security Advisory Council’s (SRAC’s) Training & Exercise Plan (TEP).

Project Budget : \$ 300,000

Planning \$	Organization \$	Equipment \$
Training \$ 300,000	Exercise \$	

BASIC PROJECT INFORMATION

Project Name: **Fire Services/Technical Rescue Training**

Mission Area & Investment Justification: **Mission Area: Response**
Investment Justification: Response

Core Capability: **Mass Search & Rescue Operations**
Goal # 4 “Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards.”
 SHSS goal/objective/implementation step: **Objective 4.5 “Enhance regional and statewide search and rescue and recovery capabilities.”**

Project Priority: **HIGH**

Project Dates: **12/14 to 06/16**

EHP Approval: **NO** Yes or Not Applicable (latter requires reason) – Classroom Training

SIEC Approval: **NO** Yes or Not Applicable (latter requires reason) – Training

PROJECT DESCRIPTION

Project Description: This project will provide funding towards continued training needs of the four established regional technical rescue teams. Additional training needs were documented in recent AARs that were reviewed and discussed by the Council at their 7/24/14 planning meeting.

These trainings includes;

- Multi-disciplinary MOBEX full scale exercise
- Moving Water
- IMT/NIMS
- Active Shooter

The technical rescue working committee, comprised of a fair representation of team members from each region, will meet to prioritize these training needs. The prioritized list of training will be reviewed at the Southeast Regional Homeland Security Advisory Council’s (SRAC’s) planning and training and exercise subcommittee meetings. Funding towards these trainings will include backfill and overtime as the primary cost followed by training consultant costs. The *other trainings* within this project description are included because a Council member made a motion (at the 9/4/14 council meeting) to reallocate \$50,000 from the “Project Manager” budget to the Fire Services/Technical Rescue budget for additional funding towards *other trainings* required by fire services/technical rescue disciplines. The other training requests were discussed and further described to the EOPSS representative present at the Council’s 10/7/14 meeting.

Trainings will be added to the Southeast Regional Homeland Security Advisory Council’s (SRAC’s) Training & Exercise Plan (TEP).

Project Budget : \$230,000

Planning \$ Organization \$ Equipment \$

Training \$ 230,000 Exercise \$

TEMPLATE FOR 'B' PROJECTS LIST IN FFY 2014 HOMELAND SECURITY REGIONAL PLANS

BASIC PROJECT INFORMATION

Project Name:	Portable Radio Cache
Mission Area & Investment Justification:	Mission Area: Response Investment Justification: Interoperable & Operable Communications
Core Capability:	Operable Communications
SHSS goal/objective/implementation step:	Goal # 4: Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards. Objective: 4.3 Enhance and maintain operable & interoperable communication capabilities. 4.3.2. – Update, maintain, and expand interoperable communications systems.
Project Priority:	MEDIUM
Project Dates:	12/14 to 6/16
EHP Approval:	NO Yes or Not Applicable (latter requires reason) mobile equipment
SIEC Approval:	YES Yes or Not Applicable (latter requires reason)

PROJECT DESCRIPTION

Project Description: This project aims to provide funding towards portable radios for use during critical incidents. The radios can be used as part of the Attleboro Field Comm Unit and Southeast Regional Homeland Security Advisory Council (SRAC) Mobile Command Post (MCP) vehicles. Governance and deployment of the radio cache will be formalized via the MOU and used in one of two approaches; emergencies and pre-planned events.

Project Budget : \$ 25,000

Planning \$	Organization \$	Equipment \$ 25,000
Training \$	Exercise \$	

BASIC PROJECT INFORMATION

Project Name:	GPS Units & Tablets - AMENDED
Mission Area & Investment Justification:	Mission Area: Response Investment Justification: Interoperable & Operable Communications
Core Capability:	Mass Search & Rescue Operations, Situational Assessment
SHSS goal/objective/implementation step:	Goal # 4: Increase Capacity across the Commonwealth to Effectively Respond to Acts of Terrorism, and Natural, Technological & Intentional Hazards. Objective: 4.12 Enhance regional and statewide search and rescue and recovery capabilities. 4.12.3. – Fill gaps identified in regional and statewide search, rescue and recovery gap assessment.
Project Priority:	MEDIUM
Project Dates:	12/14 to 6/16
EHP Approval:	NO Yes or Not Applicable (latter requires reason) mobile equipment
SIEC Approval:	NO Yes or Not Applicable (latter requires reason)

PROJECT DESCRIPTION

Project Description: This project intends to provide the Southeast Regional Homeland Security Advisory Council (SRAC's) Technical Rescue Teams with GPS and tablet devices to aid in search and rescue efforts. The need for this equipment is a direct result of two AARs; June 1, 2011 Western Mass Tornado Response and the May 2014 MOBEX full scale exercise. SRAC's Plymouth County Technical Rescue team responded to the Western MA tornado and were extremely challenged by unreliable street signs, unrecognizable landmarks etc., due to tornado devastation. The team was further challenged by their inability to communicate with command post in the area. Common applications are necessary to maintain situational awareness amongst a wide variety of response teams.

This project will provide funding towards 16 GPS units with mapping tools for personnel in the field and 16 tablets for command post. Units will be secured in the technical rescue deployment trailers.

Project Budget : \$ 25,000

Planning \$	Organization \$	Equipment \$ 25,000
Training \$	Exercise \$	

BUDGET

“A” List of SRAC FFY14 Projects

PJ	Project Name	FFY14
PJ 4.1	Project Manager for Radio Expansion	\$50,000
PJ 4.2	Emergency Asset Caching	\$125,000
PJ 4.3	Mass Care Shelter Training	\$100,000
PJ 4.4	IMAT Training	\$50,000
PJ 4.5	Asset Repair/Replacement	\$50,121
PJ 4.6	Advanced Tactical Training for Regional LEC Teams	\$300,000
PJ 4.7	Fire Services/Technical Rescue Training	\$230,000
PJ 4.8	*Fiduciary Planning (part of emergency cache IJ)	\$25,000
IJ TOTAL		\$930,121

SRAC LETPA FFY14 Projects

PJ	Project Name	FFY14
PJ 4.6	Advanced Tactical Training for Regional LEC Teams	\$300,000
PJ 4.1	Project Manager for Radio Build-out	\$40,000
Total of LEPTA Activities		\$340,000
% LETPA FFY14 funding activities		36.5 %

BUDGET
“B” List of SRAC FFY14 Projects

PJ	Project Name	FFY14
PJ 4.9	Portable Radio Cache	\$25,000
PJ 4.10	GPS Units and Tablets	\$25,000
	IJ TOTAL	\$50,000

APPROVED