

Southeast Homeland Security Planning Region FFY 2007 Homeland Security Plan

**Submitted to:
Executive Office of Public Safety & Security**

**Submitted by:
Southeast Region Homeland Security Advisory Council**

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Southeast Regional Advisory Council Members

Fire Services

Chief Robert Crosby	Barnstable Fire Department, Chairman
Chief Tim Francis	Fairhaven Fire Department
Chief George Rogers	Bridgewater Fire Department

Law Enforcement

Chief Mary Lyons	Mattapoisett PD
Chief Edward Merrick	Plainville PD
VACANT	

Emergency Management

Mark Mahoney	Director, New Bedford Emergency Management
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Public Health

Jennifer Sullivan	Scituate Public Health
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Hospitals

Dr. Bruce Auerbach	Sturdy Memorial Hospital
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Emergency Medical Services

Fred Fowler	Executive Director Southeast EMS (Region V)
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Public Safety Communications

Ralph Swenson	Barnstable County Sheriff's Office
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Correctional Services

Sheriff Joseph McDonald, Jr.	Plymouth County Sheriff's Office
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Regional Transportation Authority

Reinald Ledoux	Brockton Area Transit Authority Administrator, Vice Chairman
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Public Works

Tim Walsh	Director, Westwood DPW
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Government Administrative

VACANT

EXECUTIVE SUMMARY

The Southeast Homeland Security Planning Region and Southeast Homeland Security Regional Advisory Council are pleased to present this FFY 2007 Regional Homeland Security Plan. This year's plan differs slightly from previous years' in that it is divided into seven separate Investment Justification categories each of which include specific projects and Project Justifications. In spite of the differences in format and an evolution of focus, the Southeast Homeland Security Planning Region and Regional Advisory Council (SRAC)'s FFY 07 Homeland Security Plan reflects a consistency in overall approach.

During the start up phase of the regional homeland Security Council system in Massachusetts, the Southeast Region took the approach that it needed to establish a solid foundation of capabilities from which to achieve the state's homeland security goals. Building this foundation has been a primary focus of for the Southeast Region and assessing the region's needs and capabilities has been and continues to be an important part of this approach. Following the "*Core Concepts*" and "*Guiding Principles*" laid out by EOPSS at the outset of the regional council system has also been a conscious part of the Southeast Region's activities. The Goals, *Core Concepts*, and *Guiding Principles* of the 2004-2006 State Homeland Security Strategy are described in previous SRAC regional homeland security plans. Adding to these, are the goals and objectives of the 2007 State Homeland Security Strategy, which lists three primary goals:

- **Create A Common Operating Picture among Homeland Security and Public Safety Stakeholders;**
- **Strengthen and Expand Partnerships for Prevention and Preparedness; and**
- **Focus on Private Sector and Public Participation in Prevention and Preparedness.**

Within these goals are 18 listed objectives, many of which are familiar to the Southeast Region from both its' own and the state's prior year plans. Among the familiar objectives are those that focus on NIMS compliance, public health preparedness, the establishment of a resource management database, CBRNE, communications interoperability, mass evacuation & shelter, personal preparedness, community outreach; risk analysis for prevention, and mutual aid.

Among the FFY 07 State Homeland Security Strategy objectives that are new for the Southeast Region are:

- **a focus on individuals requiring specific assistance,**
- **establishment of a statewide RMSSC**
- **a focus on critical infrastructure protection and training**

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The following summaries briefly describe the seven investment justification categories provided by EOPSS and an overview of the Southeast Region's approach to each.

Investment Category #1 – CBRNE - The Southeast Region is submitting an investment justification that focuses on purchasing and regionally locating foam trailers for emergency response. Training will also be provided in the proper use of equipment for response to CBRNE incidents. This investment will also focus on streamlining equipment and sharing and deploying of equipment across the region and Commonwealth as a whole. The SRAC also plans to enhance and develop EOCs across the region. The sustainability of equipment will become improved by using such resources in a targeted area.

Investment Category # 2 – Private Sector and Community Participation - This investment category addresses several ongoing and new concerns regarding outreach and engagement of stakeholders. The SRAC has positively activated several initiatives from previous years. Some of which include hiring the Rendon Group to conduct public outreach of homelands security information and measures to take in the event of such disasters. Media forms included radio, television and informational pamphlets and cards distributed to communities within the region.

The Council aims to expand such initiatives by educating the public on disaster planning while focusing on particular vulnerable populations that exist within the region.

The Southeast Region designated FFY06 funds to support a regionally-available public emergency notification system. The SRAC funded a pilot program for Plymouth County and the success of that program has allowed for the remaining counties to participate on a regional level.

Investment Category # 3 – Mass Care & Evacuation - This investment category addresses the building blocks from a past FFY06 study regarding vulnerable populations. The Council recognizes the need to reach out to such populations in the event of critical incidents or natural and man-made disasters.

Investment Category # 4 – Communications Interoperability - This investment category focuses on continuation of the "building blocks" concept identified by the Council. The Council recognizes that many of its communities and associated agencies are lacking in regional interoperability functions. Part of the Council's strategy to rectify this obstacle is to bring those communities up to a "baseline" of RMS interoperability. Additional strategy includes allowing those communities and agencies to communicate across neighboring jurisdictions and or during critical incidents. This investment category addresses both the region's communications interoperability needs and the state's communications interoperability plan.

Investment Category #5 – Pandemic Influenza Preparedness - This investment category addresses the Southeast Region's ongoing FFY 06 and planned FFY 07 activities. Given that the state's pandemic influenza preparedness planning appears to be in flux, the Southeast Region plans to conduct its FFY 07 activities to address the concerns raised in the After Action Report from the FFY 06 activities.

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Investment Category #6 – Information Collection & Sharing - This investment category is primarily focused on supporting and participating in the statewide Resource Management database initiative (RMSSC). The Southeast Region plans to conduct its data collection activities using some FFY 06 funds that have been set aside for this purpose. FFY 07 funds that have been requested by the state-wide initiative have been set aside to support the remaining pieces of this system.

Investment Category #7 – Assessment, Evaluation & Compliance - The SRAC has not identified specific projects for this investment category at this time. Yet the broad intent of this investment strives to focus on conducting inventory assessments of past funded projects.

The Southeast region will focus on the improvement of the COOP, COG and BZPP plans and mutual aid agreements amongst the major disciplines. Ongoing support will continue towards NIMS and ICS trainings in addition to extra funds for other ODP and HSEEP approved trainings and exercises.

The SRAC will develop a plan to assist jurisdictions in protecting critical infrastructure by conducting more security planning and critical infrastructure training beyond NIMS and ICS training.

Robert Crosby

A handwritten signature in black ink, appearing to read "Robert Crosby". The signature is written in a cursive, flowing style.

Chair, Southeast Homeland Security Regional Advisory Council

Investment Justifications

Investment Justification # 1

Massachusetts Executive Office of Public Safety and Security Office of Grants and Research

#1 CBRNE – Southeast Region – FFY 07 Investment Justification

- I **Name of Entity:** Southeast Homeland Security Planning Region & Southeast Homeland Security Regional Advisory Council (SRAC):
- II **Name of Investment:** #1 CBRNE Preparedness FFY 07:
- III **CBRNE Preparedness in the Southeast Homeland Security Planning Region**

Current Investment Status:

Beginning with its first regional homeland security plan, the Southeast Homeland Security Planning Region and Regional Advisory Council (SRAC) prioritized preparedness for incidents involving Chemical, Biological, Radiological, Nuclear, & Explosive sources. Among the Council's first FFY03 & 04 activities was to equip first responders with protective clothing, equipment, portable generators, air packs, gas monitors, EMS PPE kits, PAPRs, portable light towers and a mass casualty trailer with medical supplies.

The above equipment is adequately stored across the region of which 31 cities and towns have portable lights, 17 regional hospitals have standardized PAPRs. Public health departments have trailers with portable generators. Additionally a Mass Casualty trailer with appropriate medical supplies is stored on the Cape (Barnstable).

All of the above items are to be used in critical incidents, rescue operations and or natural or man-made disasters. Each recipient of the equipment understands the regional mission of sharing resources and deploying such assets to incidents whether in the Southeast region or across the Commonwealth.

As appropriate, training has been provided (particularly to the host municipalities) on the use of this equipment. It is intended for use by any first responder with proper training in the use of the equipment.

Proposed Investment Objectives:

- A) Expand on technical rescue operations.
- B) Purchase Foam Trailers for regional deployment.
- C) Enhancement/development of EOC's within the region.
- D) Assess and streamline equipment.
- E) Improve availability/accessibility of CBRNE equipment and provide training in use of such equipment.

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Stakeholders:

Stakeholders involved with this investment could include EMS, EMA, law enforcement, fire, DPW, and DPH disciplines. Although, the above investment objectives are intended to involve a fairly wide spectrum of the first responder community. The technical rescue capability will involve mostly fire personnel but could involve other disciplines.

Expected Investment Outcomes:

It is expected that the above proposed investment objectives will result in an overall improvement in the region's capability to respond effectively to CBRNE incidents. This investment continues to support the upgrade of the State's six (6) regional hazmat response teams. The Council also recognizes the need to enhance past plans to further purchases of assets that will improve and strengthen CBRNE preparedness. Such assets include foam trailers for fire departments. The use of foam trailers will supplement local resources in combating a flammable liquid fire resulting from a terrorist act or an accidental unplanned release.

Having appropriate equipment within the region and personnel trained in its use can make a large difference in incident outcomes and life preservation. Establishing a regional technical rescue capability is expected to help first responders in the Southeast Region provide structural and trench collapse rescues, high and low angle rope rescues and water related rescues.

Emergency operations centers are a major concern due to either dated equipment or lack of sufficient facilities and the general need to have effective capabilities to NIMS and NRP responsibilities.

Capability Gaps to be Addressed:

There are five primary capability gaps that are expected to be addressed through the Southeast Region's the proposed FFY 07 CBRNE investments:

- Improve and make available additional PPE equipment needs.
- Regional foam supply trailers at part of the regional flammable liquid response plan.
- Training needs – Equipment always requires training and sufficient training on the procured PPE has not been completed. Additional training is needed.
- Technical rescue capability needs – The need for technical rescue development has been brought to SRAC's attention by several stakeholders.
- Assess and streamline equipment.

IV. & V. How the Southeast Region's Proposed CBRNE Investment Objectives Support the Region's and the state's Homeland Security Strategies and Goals:

The Southeast Region's proposed investment objectives as described in Section III respond to Goal #1 of the 2007 Massachusetts State Homeland Security Strategy, which seeks to: "Create a Common Operating Picture among Homeland Security and Public Safety Stakeholders," and addresses objectives that include enhancing CBRNE response capabilities. The capability to protect against weapons of mass destruction (WMD) through deployment of systems that ensure early detection of the import, transport, manufacture or release of chemical, biological, radiological, nuclear and explosive materials. The

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CBRNE Detection target capability is not just about technology, but rather the ability to recognize and resolve potential CBRNE threats through equipment, education, and effective protocols. The importance of training, communication, and close coordination with the intelligence community (with special attention to fusion centers and processes) was recognized as critical enabling elements of the Council and State objectives.

VI. Sustainability:

The EOCs will be hosted by the selected municipalities. While the Council could assist with equipment and facility enhancement, the ongoing costs to sustain these centers will be borne by the host EOC community.

Mobile foam trailers will re-supply foam concentrate to fire apparatus and/or proportioning foam for fire attack. The trailer, supplied with foam concentrate, will be assigned to Municipal Fire Departments that are logistically appropriate for the region, and who agree to store and maintain the trailer and equipment. The supply of foam concentrate used in an incident will be restored by the municipality or entity that is served.

Technical Rescue capabilities - individuals receiving this equipment and training will be required to properly store and maintain this equipment. Often times, training for this type of equipment is directly provided by the vendor. Of which, a "train the trainer" type model can transfer down the ranks of those who will utilize the equipment.

Additional Personal Protective Equipment will become the sole responsibility of the awarded community/agency. Keeping in step with SRAC polices, all grant recipients are expected to maintain such equipment and fiscally support all ongoing maintenance and repair costs that occur outside the lifecycle of the grant award.

VII Southeast Region CBRNE FFY 07 Budget Plan:

	SHSP	LETPP			Total
Planning SRPEDD	\$ 10,000				\$ 10,000
Equipment	\$1,074,088				\$1,074,088
Training					
Exercises					
M&A	\$ 33,528				\$ 33,528
Total	\$1,117,616				\$1,117,616

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VIII Please list no less than 5 but no more than 10 milestones for this investment. Milestones shall directly relate to objectives listed above (Item V) and include (if applicable) procurements and exercises. Milestones shall have an estimated start/end date and be listed sequentially.

Milestone	Tasks/Activities	Start Date	Completion Date	Estimated Cost
Additional PPE Equipment, EOC enhancements, Foam Trailers, technical rescue expansion	Procure necessary equipment and facility enhancement resources	6/1/08	12/31/09	\$1,074,088
SRPEDD Planning				\$10,000

Investment Justification # 2

Massachusetts Executive Office of Public Safety and Security Office of Grants and Research

#2 Private Sector & Community Participation Southeast Region –FFY 07 Investment Justification

I **Name of Entity:** Southeast Homeland Security Planning Region & Southeast Homeland Security Regional Advisory Council (SRAC):

II **Name of Investment:** #2 Private Sector & Community Participation FFY 07:

III **Private Sector & Community Participation in the Southeast Region**

Current Investment Status:

Since the formation of Regional Councils designated by Governor in 2004, the Southeast Regional Advisory Council has consistently strived towards accomplishment of the State Homeland Security strategy goals. Part of this core mission continues to provide public outreach and educational campaigns. Examples of public outreach include a contract with the Rendon Group. The outreach campaign titled "Security in Knowledge" reached out to the region's 96 communities. A television and radio piece was aired along with distribution of various forms of disaster preparedness literature in three languages prevalent within the southeast region. Today, this printed literature continues to be a request from various first responder leaders and regular citizens within the region. Additional forms of public outreach conducted by the Council include hosting over four informational public meetings strategically located within the various counties of the southeast region.

Using FFY06 funds, the Council approved county wide emergency notification programs that will be managed and sustained by the Sheriff Departments. Once this project evolves, the public and private sectors will become incorporated into this program. Consequently, this is another method of Council outreach to the community should an incident or disaster take place.

One of the objectives of this investment is to educate the population that is out of the main stream on disaster planning, i.e. elderly, special needs. Once the population has been identified, the SRAC will work with MEMA and State Agencies to educate this population on emergency and/or disaster planning.

Proposed Investment Objectives:

- A) Continue to provide public outreach information literature to its community members and first responders.
- B) Support, involve and educate the public.
- C) Build partnerships with the public and private sectors.

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Stakeholders:

The stakeholders in this proposed investment are the region's residents, businesses and institutions, state agencies (MEMA, MSP etc).

Expected Investment Outcomes:

The expected outcomes for this investment would be the following:

- Public warnings of emergency situations with instructions on how to respond
- Increased public awareness of how to prepare for and respond to an emergency situation
- Increased engagement and coordination with the business community throughout the region

Capability Gaps to be Addressed:

Capability gaps that are expected to be addressed include:

- Ongoing lack of public awareness of emergency preparedness and response activities – this will be a constant challenge that hopefully will diminish somewhat over the years.
- Identify and involve the population that is generally out of the main stream on disaster planning.
- Lack of coordination between public and private sectors on emergency preparedness and response

IV. & V. How the Southeast Region's Proposed Private Sector & Community Participation Investment Objectives Support the Region's and the state's Homeland Security Strategies and Goals:

The Southeast Region supports the goals and objects of the Massachusetts State Homeland Security Strategy with this investment by educating and involving the public, supporting prevention efforts and building partnerships between the public and private sector.

These investments also support Goal #3 in the 2007 Massachusetts State Homeland Security Strategy, which seeks to: *"Focus on Private Sector and Public Participation in Prevention & Preparedness."* All of the proposed investments address one or more of the objectives under Goal # 3, including Personal Preparedness, Community Outreach and Recovery Capabilities.

VI. Sustainability:

Through public and private relationships, the Council will provide outreach and engagement activities. The Southeast Region is always looking for new ways to link together emergency preparedness information to its communities. Since the inception of the Council in 2004, their presence has certainly increased awareness over the years. Examples of this not only include monthly Council meetings but council member's standard meetings with peers, Council sponsored trainings and exercise and public meetings: all of which has promoted the Council mission and sharing of information regarding personal preparedness. Resultantly, many communities, due to promotional awareness, call the Southeast Region's Fiduciary for copies of disaster preparedness information and other homeland security related documents. While emergency preparedness is a "living, breathing" document, any changes are minimal and most content is up-to-date and readily available. There are special instances in which the Southeast

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Region will print informational pamphlets in other languages native to the region and or print special request emergency preparedness documents

Overall, the relationships that the Council has formed over the years with the public and private sectors continue to grow thus proving sustainability of established connections with such stakeholders.

Of special note, the Southeast Region's recently funded (and not yet completed as of this time) region wide emergency notification program have written commitments of sustainability (years 2 & 3) from the six (6) Sheriff's hosting this project.

VII Southeast Region Private Sector and Community Participation

FFY 07 Budget Plan:

	SHSP	LETPP			Total
Planning	\$ 3,000				\$ 3,000
Planning Other	\$41,500				\$ 41,500
Equipment					
Training					
Exercises					
M&A	\$ 1,500				\$ 1,500
Total	\$46,000				\$46,000

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VIII Please list no less than 5 but no more than 10 milestones for this investment. Milestones shall directly relate to objectives listed above (Item V) and include (if applicable) procurements and exercises. Milestones shall have an estimated start/end date and be listed sequentially.

Milestone	Tasks/Activities	Start Date	Completion Date	Estimated Cost
Educate the "hard to reach" population such as the elderly and special needs.	Ensure that emergency preparedness/disaster planning information is available.	6/1/08	12/31/09	\$14,000
Provide ongoing communication and outreach to the private and public sectors.	Continue to implement through outreach, print more information guides as needed, possibly conduct seminars.	6/1/08	12/31/09	\$14,000
Coordinate and work with MEMA and other like agencies to assist with educating the public about disaster planning.	Outreach to public agencies to hone in on unforeseen needs and desolate populations. Educate about evacuation plans and other disaster preparedness information.	6/1/08	12/31/09	\$13,500
Businesses are aware of regional plans and have COOP plans of their own	Conduct information/outreach sessions and provide COOP planning templates to businesses	6/1/08	12/31/09	\$0
SRPEDD Planning				\$3,000

Investment Justification # 3

Massachusetts Executive Office of Public Safety and Security Office of Grants and Research

#3 Mass Care & Evacuation Southeast Region –FFY 07 Investment Justification

I **Name of Entity:** Southeast Homeland Security Planning Region & Southeast Homeland Security Regional Advisory Council (SRAC):

II **Name of Investment:** #3 Mass Care & Evacuation - FFY 07:

III **Mass Care & Evacuation in the Southeast Region**

Current Investment Status:

FY 2006 funds (\$42,500) were used to collect information on vulnerable segments of the population requiring special assistance in the event of a catastrophic emergency for mass evacuation. This effort was conducted in Plymouth County.

One of the objectives of this investment is to educate the population that is out of the main stream on disaster planning, i.e elderly, special needs. Once the population has been identified, the SRAC will work with MEMA and State Agencies to educate this population on emergency, and/or disaster planning.

Another objective is to identify the number, location and requirements of the vulnerable population in order to plan for adequate care, facilities and equipment. Additional planning is necessary to evaluate how to evacuate, or not, and care for these populations. Further, it will allow us to integrate this plan with the mass care and evacuation plans of the normal population.

The Southeast Region has already in place a regional equipment cache that includes portable isolation shelter units with trailers (should they need to become mobile) volunteer medical reserve equipment, portable generators, portable light towers, mass casualty trailer with medical supplies. Additionally, the region has stockpiles of portable message boards strategically located within the region's counties. All of which can be easily deployed to specific site locations.

Proposed Investment Objectives:

- A) Identify the number, location and requirements of the vulnerable population.
- B) Establish and plan for the adequate care, facilities and necessary equipment to house vulnerable populations.
- C) Evaluate procedures for evacuation of and care of the vulnerable population within the region.
- D) Integrate the findings with the mass care and evacuation plans of the regular population.

Stakeholders:

The stakeholders in this investment include first responders such as police, fire, emergency management, local boards of health and hospital officials. Statewide entities such as MEMA, Mass

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Highway and NGO's such as the Red Cross and Salvation Army (among others) are also stakeholders. Representatives from vulnerable populations groups such as elderly services, the disability community, and the immigrant (non-English speaking) community as well as the general citizenry are also key stakeholders in this investment category.

Expected Investment Outcomes:

The expected outcomes for this investment would be the following:

- Evacuation planning and signage
- Coordination of evacuation and traffic management across jurisdictions
- Utilization of standardized evacuation route signage
- Acquisition of appropriate shelter supplies
- Improved ability to standup and staff shelters across the region
- Planning and coordination for sheltering of vulnerable populations & animals

Capability Gaps to be Addressed:

Capability gaps that are expected to be addressed include:

- Lack of suitable transportation to transport special populations to designated shelters.
- Lack of appropriate medical/mental health staff to care for special populations while en route and at designated shelters.
- Lack of shelter locations for housing special populations
- Lack of local and regionally coordinated evacuation and traffic management planning

IV. & V. How the Southeast Region's Proposed Mass Care & Evacuation Investment Objectives Support the Region's and the state's Homeland Security Strategies and Goals:

This investment will assist in developing regional evacuation plans that involve traffic plans and the intended destinations of evacuation populations. Regional sheltering networks will be identified and established among local communities, and regional shelters.

The demographics of the Southeast population, including individuals requiring specific assistance will be considered in the evacuation planning and sheltering. The SRAC will assist parts of the region that may be isolated by disasters in developing evacuation and/or self-sufficiency plans.

The Southeast Region's Investments in this area are also clearly aligned with the 2007 Massachusetts State Homeland Security Strategy Goal # 1 "Create a Common Operating Picture among Homeland Security and Public Safety Stakeholders." Providing for enhanced mass care and sheltering is among the objectives listed for this goal.

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VI. Sustainability:

Regionally-available resources have already proven valuable in emergency situations in the Southeast Region. During the 2006 Taunton Dam incident, portable light towers proved an invaluable resource for lighting the scene areas. At this particular time, the use of a county wide emergency notification system would have provided an invaluable service to this incident. With the near implementation of this program region-wide, it will surely benefit common citizens and first responders during small and large scale incidents and disasters

Sustainability of this type of investment can be achieved over a span of time through consistent outreach to community members and stakeholders. As mentioned in prior narratives, the formation of the Southeast Regional Council is slowly making an impact within the region. Once relationships have been established and delivery of informational services provided, sustainability is increased with all those involved. It is the intent that it will grow over the next several years. Tweaking and modifications of past plans will serve a role in the future. Grant recipients, whether it be county wide and municipal agencies, will be responsible for sustaining the maintenance data/report of the vulnerable population.

VII Southeast Region Mass Care & Evacuation FFY 07 Budget Plan:

	SHSP	LETPP			Total
Planning SRPEDD	\$ 15,000				\$ 15,000
Planning Other	\$120,000				
Equipment					\$120,000
Training					
Exercises					
M&A	\$ 4,000				\$ 4,000
Total	\$139,000				\$139,000

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VIII Please list no less than 5 but no more than 10 milestones for this investment. Milestones shall directly relate to objectives listed above (Item V) and include (if applicable) procurements and exercises. Milestones shall have an estimated start/end date and be listed sequentially.

Milestone	Tasks/Activities	Start Date	Completion Date	Estimated Cost
Identify transportation options for special needs/vulnerable populations. Possibly work with regional RTAs.	Provide a written plan.	6/1/08	12/31/09	\$ 30,000
Identify and coordinate key personnel to assist with vulnerable populations.	Conduct research and planning activities.	6/1/08	12/31/08	\$ 30,000
Locate suitable shelter locations for vulnerable populations.	Continue Evacuation and traffic management work from FFY 06	6/1/08	12/31/09	\$ 30,000
Have regional and local provisions and plans for safely managing the needs of special populations during an emergency situation	Conduct planning & coordination activities related to the evacuation and sheltering of special populations.	6/1/08	12/31/09	\$ 30,000
SRPEDD Planning				\$15,000

Investment Justification # 4

Massachusetts Executive Office of Public Safety and Security Office of Grants and Research

#4 Communications Interoperability Southeast Region –FFY 07 Investment Justification

I **Name of Entity:** Southeast Homeland Security Planning Region & Southeast Homeland Security Regional Advisory Council (SRAC):

II **Name of Investment:** #4 Communications Interoperability - FFY 07:

III **Communications Interoperability in the Southeast Region**

Current Investment Status:

Back in 2004, the Southeast Region hatched an idea of “one stop shopping” with the creation of Regional Communication Centers. Each center, located within Norfolk, Bristol, Barnstable and Plymouth counties, serves as main communication centers for all incidents – big and small. Communications was further strengthened with either the enhancement and or purchase of mobile command posts for all of the region’s six counties. These projects were the building blocks of interoperability within the southeast region.

Reaching the same levels of interoperability amongst jurisdictions and agencies is an ongoing challenge. Public safety agencies from different jurisdictions often need a coordinated response during operational activities such as critical incident response, mutual aid events, or joint task force operations. Because different agencies often use incompatible radio communications equipment, it prevents first responders from talking to one another via radio. Public safety radio systems are often incompatible because they operate in different frequency bands similar to the AM and FM bands of a car radio. Achieving interoperability requires addressing operational as well as technical obstacles to include common procedures and governance agreements.

Interoperability can be facilitated if all agencies throughout a region purchase compatible equipment and create an infrastructure that operates in a single frequency band. The cost of deploying such a system, however, is often too great, considering that system characteristics may require replacement of equipment and/or the construction of additional tower sites. Consequently, the Council has recognized the need to fill in communication “holes” that still need to be addressed.

Using FY05 funds, the council approved car-to-car radio interoperability, regional/county wide radio systems upgrades and southern and northern Bristol counties the ability to talk county to county over the entire Southeast region and to neighboring regions.

Interoperability is achieved through other means of equipment beyond radios. Recent incidents point to the need of acquiring emergency notification systems in municipalities, schools and other venues. The Council is focusing on county wide emergency notification programs. Working side by side, these programs will help first responders communicate more effectively under stressful situations. The exchange of electronic information will ensure that all parties are kept apprised of incidents. Information

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can be shared quickly and broadly. The rapid delivery of voice and text messages to available devices and gathering of all-important feedback for true, closed-loop communications is crucial in times of crisis

In conclusion, while there has been much improvement in all of these areas some communication “holes” still exist. The Council is committed to planning future interoperability needs within the region. Some of which includes linking of counties within the region, providing real time data exchange for those communities in need still needs to be completed. Using FFY07 funds, will enable the Southeast region to participate in interoperable communications throughout the region and Commonwealth.

Proposed Investment Objectives:

- A) Identification of specific community/agency projects within the region
- B) Linking of counties within the region.
- C) Provide real time data exchange.
- D) Provide baseline and above equipment to improve availability and accessibility of interoperability.
- E) Improve uniformity.
- F) Improve sustainability.

Stakeholders:

Stakeholders involved could include law enforcement agencies, fire, EMS, EMA, DPH, DPW, DOC, local government and schools and other state agencies that are challenged by inadequate interoperability challenges on a day-to-day basis.

Expected Investment Outcomes:

The expected outcomes for this investment would be the following:

- Further improvement for those agencies/communities in need of records managements systems. (RMS).
- Improved communication system capabilities for EMS and Fire within Bristol County. A feasibility study is being conducted using remaining FFY05 funds. The results of that study could be funded with FFY07 funds.
- Critical infrastructure redundancy such as portable tower and power systems
- Improve Availability/ Accessibility of interoperable equipment. Provide baseline and above equipment to those agencies/communities in need of upgrades.
- Improve Uniformity: Attempt to streamline equipment as much as possible across the region and Commonwealth.
- Improve Sustainability: Using resources in a targeted area to help make that area more feasible.

Capability Gaps to be Addressed:

- Lack of funding

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- Lack of time to complete approved projects
- Rapid changes in technology – best to think for the future a few steps ahead if possible
- Lack of leadership or cooperation to fulfill approved investments/projects

IV. & V. How the Southeast Region's Proposed Communications Interoperability Investment Objectives Support the Region's and the state's Homeland Security Strategies and Goals:

When the Council was formed back in 2004, the Southeast Region had a plan and a well-defined vision for framing the interoperability needs within the region. The region was very fortunate to have the guidance and expertise of a seasoned interoperability council member who helped make the plan become real. That plan, as noted earlier, was the start of Regional Communication Centers and upgrades of mobile command posts. With available homeland security funds, appropriate equipment was procured and placed strategically within the region. This goal encompassed over a three year period and now the Southeast Region is readdressing future needs. A number of recent initiatives, such as the gathering of information for the PSIC grant and RFPs from regional disciplines help to identify and solve interoperability challenges.

For FFY 2007 funding it is the goal of the Southeast Region to create a formal interoperability subcommittee that will be staffed by the Fiduciary. Members of the committee will include various Council members and external first responders within the region. With the establishment of such a committee, the Southeast Region will more efficiently identify goals, objectives, milestones and gaps. The Southeast Region feels that planning is a large component of interoperability success. Additionally, interagency planning and governance among participating agencies is critical. While technology can foster interoperability, it is the first responders within the public safety sector that must cultivate collaborative interagency relationships to utilize fully any deployed technology or capability. By having such stakeholders at the table, ideas will be formed and the sharing of those ideas will almost certainly overlap into other counties or communities. By pooling "minds" together, many obstacles and hurdles will be overcome. Consequently, supported by the points above, the Southeast Region perceives the establishment of an interoperability sub-committee as the first step towards addressing milestones related to this investment.

This investment supports Goal #1 which allows the ability to communicate during an emergency crisis. The communication of supporting regional interoperability cross jurisdictions will allow stakeholders to share information, resources, strategies and solutions.

VI. Sustainability:

The voice and data communication systems that SRAC supports and enhances are owned and operated by entities such as the County Sheriff's Offices, Bristol County Fire Chief's Association, Southeastern Police Communications Associates, other regional law enforcement agencies and fire departments. These entities can and do provide day-to-day financial support for their systems. The Southeast Region has provided additional funds to support a degree of expansion and capital improvements that would not otherwise have been possible for the system owners to achieve. The emergency notification systems within the region are being supported and sustained by the County Sheriff's Offices. The Southeast Region provided first year start up costs for the systems to give them a budgetary "boost" before assuming future sustainability costs.

Sustainability is an overriding issue for all potential interoperability projects.

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VII Southeast Region Communications Interoperability FFY 07 Budget Plan:

	SHSP	LETPP			Total
Planning SRPEDD	\$ 37,000	\$ 42,000			\$ 79,000
Equipment	\$545,000	\$940,496			\$1,485,496
Training					
Exercises					
M&A	\$18,000	\$30,386			\$ 48,386
Total	\$600,000	\$1,012,882			\$1,612,882

VIII Please list no less than 5 but no more than 10 milestones for this investment. Milestones shall directly relate to objectives listed above (Item V) and include (if applicable) procurements and exercises. Milestones shall have an estimated start/end date and be listed sequentially.

Milestone	Tasks/Activities	Start Date	Completion Date	Estimated Cost
Establish an interoperability subcommittee	Reach out to Council Members and external first responders within the region.	6/2/08	15 days later – 6/16/08	N/C – M&A for Fiduciary planning efforts.
Identify and secure interoperability subcommittee members	Set up a first time meeting to discuss the goals	7/7/08	Up to 30 days later – 7/18/08	“
Identify ideas for Interoperability Investments	“Roundtable” type meeting discussions amongst interested stakeholders	Ongoing meetings	9/8/08	“
Have plans and recommendations in place for spending funds related to the Interoperability Investment Justification #4.	Submit plans and recommendations to EOPSS for approval	9/30/08	12/31/09	“
SRPEDD Planning				\$79,000

Investment Justification # 5

Massachusetts Executive Office of Public Safety and Security Office of Grants and Research

#5 Pandemic Influenza Preparedness Southeast Region –FFY 07 Investment Justification

- I **Name of Entity:** Southeast Homeland Security Planning Region & Southeast Homeland Security Regional Advisory Council (SRAC):
- II **Name of Investment:** #5 Pandemic Preparedness Planning - FFY 07:
- III **Pandemic Planning in the Southeast Region**

Current Investment Status:

Beginning with FFY06 funds, the Southeast Region's Pandemic Planning Subcommittee has been actively meeting and discussing the region's needs for nearly a year. A consultant was hired and tasked to develop a common template and/or an outline of a cluster plan. The Consultant is working under the direction of the Pandemic Working Group. Upon completion of the deliverables which includes a written generic cluster plan, a list of key liaisons for each of the seventeen hospitals and a list of hospital working groups, a copy of the selected pandemic tabletop exercise with MDPH approved content and finally a homeland security exercise evaluation After Action Report. Based on the results of the After Action Report, the Council will fund the results of the study using FFY07 grant money.

Proposed Investment Objectives:

Using a draft template of a Hospital Based Cluster developed by the Massachusetts Department of Public Health, consultants have been retained with FFY06 funds to develop a common template and/or an outline of a cluster plan. Based on the results of the AAR, the Council will set aside funds to procure equipment and supplies.

- A) Review AAR from FFY06 exercises and implement recommendations.
- B) Discuss AAR recommendations with pan flu subcommittee members and hospital based clusters.
- C) Have sufficient pandemic preparedness supplies available.
- D) Provide information templates for regional distribution.

Stakeholders:

Preparedness for and response to a pandemic outbreak is a shared responsibility of all levels of government and the private sector. Not only will the stakeholders involved include the representatives from each of the seventeen hospitals, but all other disciplines plus local elected officials e.g. Boards of Selectmen, Town Councils, Mayors and Town Administrators/Managers as well as school and hospital officials, residents and businesses.

Expected Investment Outcomes:

The expected outcomes for this investment would be the following:

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- Have stakeholders aware of AAR and recommendations for planning and managing a pandemic event.
- Focus on the importance of an effective public-private partnership and efficient communications both before and during a pandemic. These trusted partnerships become vehicles for reliable, real-time, two-way information exchanges. Disease containment strategies will rely heavily on first responders and the business community to detect and notify government officials of the occurrence of a pandemic and the rapidly evolving impacts on essential operations.
- Promote effective public-private partnerships and efficient communications both before and during a pandemic.
- Establish coordination between the public health/hospital community and the rest of government
- Have relevant supplies available within the region.

Capability Gaps to be Addressed:

Capability gaps that are expected to be addressed include:

- Lack of coordination among public and private sectors.
- Lack of roles and responsibilities of those involved with the outbreak.
- Lack of “man-power” should an outbreak occur.
- Lack of suitable space and security for high risk patients and or incarcerated patients.
- Lack of medical equipment and services for those patients who are medically compromised
- Lack of appropriate procedures for dealing with the media in the event of a pan flu outbreak.
- Lack of coordination among response entities including across municipal departments and between hospitals and the communities that they serve
- Lack of sufficient response supplies

IV. & V. How the Southeast Region’s Proposed Pandemic Influenza Investment Objectives Support the Region’s and the state’s Homeland Security Strategies and Goals:

The Southeast Region’s investment initiative supports the all-hazards approach to emergency preparedness by coordinating public safety and public health responders. By strengthening and expanding these partnerships, the SRAC will contribute to creating and sustaining a comprehensive strategy for prevention and emergency preparedness in the Southeast Region. In the FFY 06 Plan, Pandemic Preparedness fell under Goal #5 “Improve ability to recover from a terrorist attack or other critical incident.” Under the 2007 Massachusetts State Homeland Security Strategy, Pandemic Preparedness appears to coincide with Goals #1-3, “*Creating a Common Operating Picture among Homeland Security and Public Safety Stakeholders,*”, “*Strengthening and expanding partnerships for prevention & preparedness,*” and “*Focusing on private sector and public participation in prevention and preparedness.*”

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VI. Sustainability:

Sustainability of this investment involves regular engagement with stakeholders to stay abreast of recent outbreak news and possible vaccines etc.; this also includes engagement of the private sectors as well. This will be an ongoing process as nobody really knows how it will “all play out.” First and foremost, planning and being prepared is the best defense possible. Ultimately, it requires the full cooperation and coordinated actions of the public and private sectors. Sustainability will be as far reaching as protecting and sustaining critical infrastructure, economy, social impacts and border patrol to prevent the spread of disease.

VII Southeast Region CBRNE FFY 07 Budget Plan:

	SHSP	LETPP			Total
Planning SRPEDD					
Planning	\$14,500				\$14,500
Equipment					
Training					
Exercises					
M&A	\$ 500				\$ 500
Total	\$15,000				\$15,000

VIII Please list no less than 5 but no more than 10 milestones for this investment. Milestones shall directly relate to objectives listed above (Item V) and include (if applicable) procurements and exercises. Milestones shall have an estimated start/end date and be listed sequentially.

Milestone	Tasks/Activities	Start Date	Completion Date	Estimated Cost
Enact upon AAR recommendations.	Meet with pan flu subcommittee and review.	3/1/08	6/30/10	\$ 1,500
Set forth recommendations.	Procure as directed from AAR and pan flu committee.	1/09	6/30/10	\$12,000
Distribute supplies/equipment as directed.	Identify locations and MOUs for those receiving stockpile equipment.	6/08	12/31/09	\$ 1,000

Investment Justification # 6

Massachusetts Executive Office of Public Safety and Security Office of Grants and Research

#6 Information Collection & Sharing Southeast Region –FFY 07 Investment Justification

- I **Name of Entity:** Southeast Homeland Security Planning Region & Southeast Homeland Security Regional Advisory Council (SRAC):
- II **Name of Investment:** #6 Information Collection & Sharing - FFY 07:
- III **Information Collection & Sharing in the Southeast Region**

Current Investment Status:

The SRAC has been participating in the statewide resource management data base project. An initial payment of \$5,420 to the consultant working on the project was made with FY06 funds. The investment involves sharing of statewide assets/resources by developing a baseline structure. The resource data collection process will be compliant with the National Incident Management System (NIMS) standards. NIMS' has defined 120 type/kind categories for various resources. The development of this Resource Directory Database system will provide communities, HSRPSs and the Commonwealth with 24/7 access to detailed, up-to-date resource data. This central resource data management system offers utility and economy while providing state of the art capability. Once data collection guidelines have been set, the FFY 06 Resource Database Development investment is expected to be spent on data collection for the RMSSC.

The SRAC is in support of a Mutual Aid system for Public Works. This Mutual Aid System would provide direct assistance in response to natural and man made emergencies. It would provide communities the opportunity to have available an extensive resources in our region that would undoubtedly assist in the recovery of a natural and/or man made emergency. Five communities within the Southeast Region participated in a Pilot Mutual Aid network. These municipalities shared inventories and agreed to provide assistance to each other when one municipality is incapable of handling an incident or situation on its own. A NIMS Compliant Equipment Inventory form was developed to identify equipment that meets the NIMS description of equipment. Legislative approval of a Mutual Aid Agreement for Public Works Departments is needed.

Proposed Investment Objectives:

This project is the outgrowth of the FY 2006 investment strategy titled "Statewide Database Development". The Southeast Council is committed to its share of the cost to create an on-line resource of information of assets to be used during times of emergency by local, regional and state agencies.

For FFY 07, the RMSSC is requesting \$270,000 from each region to support its establishment. The Southeast Region has set aside this amount. Additional data collection has not been identified as a need in FFY 07 because there are funds set aside for this task in FFY 06.

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The adoption of a statewide mutual aid agreement will allow cities and towns to share resources during times of emergency without superseding previous agreements and arrangements that exist in regions or disciplines. Mutual Aid and regional coordination are paramount for cost effective preparation and response especially due to the fact that the Southeast Region has a number of small rural communities with limited resources for emergency planning and emergency response.

Stakeholders:

The stakeholders in this investment include local first responders and residents

Expected Investment Outcomes:

The expected outcomes for this investment would be the following:

- The achievement of a searchable, updatable, statewide resource database

Capability Gaps to be Addressed:

Capability gaps that are expected to be addressed include:

- Lack of an easily searchable, updatable resource database
- Lack of a statewide adoption of a mutual aid agreement.

IV. & V. How the Southeast Region's Proposed Information Collection & Sharing Investment Objectives Support the Region's and the state's Homeland Security Strategies and Goals:

The Southeast Region is working with the other homeland security regions and the state in helping to establish a statewide resource management database and DPW mutual aid agreement. Both of these are in line with Goal #1 (*Create a Common Operating Picture among Homeland Security and Public Safety Stakeholders*) and Goal #2 (*Strengthen and Expand Partnerships for Prevention Preparedness*) of the 2007 Massachusetts State Homeland Security Strategy.

VI. Sustainability:

The RMSSC is working to establish a system where sustainability and the updating of information are part of the original implementation. The Southeast Region is participating in this effort.

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VII Southeast Region Information Collection & Sharing FFY 07 Budget Plan:

	SHSP	LETPP			Total
Planning SRPEDD		\$ 5,000			\$ 5,000
Planning Other		\$ 16,000			\$ 16,000
Equipment		\$270,000			\$270,000
Training					
Exercises					
M&A		\$ 9,000			\$ 9,000
Total		\$300,000			\$300,000

VIII Please list no less than 5 but no more than 10 milestones for this investment. Milestones shall directly relate to objectives listed above (Item V) and include (if applicable) procurements and exercises. Milestones shall have an estimated start/end date and be listed sequentially.

Milestone	Tasks/Activities	Start Date	Completion Date	Estimated Cost
Establishment of a statewide resource management database	Contribution of Southeast Region to establishment of resource database	6/1/08	12/31/09	\$270,000
Other milestones as determined by the RMSSC group	Develop and plan as appropriate	6/1/08	12/31/09	\$ 8,000
Establishment of a DPW Mutual Aid agreement	Work with regional DPW communities to implement equipment resources.	6/1/08	12/31/09	\$ 8,000
SRPEDD Planning				\$ 5,000

Investment Justification # 7

Massachusetts Executive Office of Public Safety and Security Office of Grants and Research

#7 Capabilities Assessment, Evaluation, & Compliance Southeast Region –FFY 07 Investment Justification

- I **Name of Entity:** Southeast Homeland Security Planning Region & Southeast Homeland Security Regional Advisory Council (SRAC):
- II **Name of Investment:** #7 Capabilities Assessment, Evaluation, & Compliance -
- III **Capabilities Assessment, Evaluation, & Compliance in the Southeast Region**

Current Investment Status:

Specific projects have not been identified at this time. However, the broad intent of this investment serves to conduct an inventory assessment of past funded projects. The Council seeks to identify any problems associated with past funded equipment, e.g., does it work, could it be better, was it not what the grant recipient intended it to be etc. The results of these findings will better assist the Council in pinpointing problems and possibly reconsider expansion of other projects. Continue to improve COOP, COG and BZPP plans.

The Council aims to continue and improve mutual aid agreements amongst stakeholders within their region. Disciplines include DPW, DPH, EMS, EMA, Fire, Law Enforcement, Government agencies, and transit, Department of Corrections. As awareness of the Council's mission expands, additional stakeholders could include other State and Federal agencies along with area businesses.

The Council continues to support ICS and NIMS training in all 96 communities for the ten-first responder disciplines. A set amount of extra training funds will be set aside for those trainings outside of ICS and NIMS. FFY06 funds continue to see communities come into compliance with ICS and NIMS training. The SRAC will continue to assist communities that are not in compliance.

The SRAC will develop a plan to assist jurisdictions in protecting critical infrastructure by undertaking more security planning and appropriate training beyond ICS and NIMS training. Training funds, backfill, overtime and courses, will be provided to a designated member of the jurisdiction to attend these training courses.

Based on a review of the after action reports from the training exercises conducted with FY 2006 investments, the Council intends to address areas of concern identified in the after action reports. Council actions may include investments in equipment, training or the conduct of limited exercises to test improvements.

Proposed Investment Objectives:

The SRAC believes the best way to address risk within the region is regional coordination for cost effective preparation and response. First responders need to be prepared for critical incidents and have

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a common language for a well-integrated response. This requires that all involved are able to communicate with other responders, understand the roles of other participants and know the resources of other agencies. Continue to work on achieving such coordination through training, exercises and drills.

The Council is committed to gaining the most benefit from the FY 2006 funded training exercises by addressing concerns raised in the after action reports.

By providing the necessary training within the Southeast Region, the Council will continue to enhance the capabilities of the Region's local emergency preparedness and response personnel. The SRAC will assist communities in developing and adopting Incident Management Teams by supporting the trainings with overtime and backfill costs associated with attendance at these training courses. The Incident Management Team will assist communities when responding to an emergency that has exceeded their management of an incident.

Stakeholders:

The stakeholders in this investment include local first responders.

Expected Investment Outcomes:

The expected outcomes for this investment would be the following:

- Increased training and skill level of first responders within region.
- Increased resource awareness for all first responders within the region.
- Notable improvements in COOP, COG and BZPP plans within the region.
- Identification of expansion projects based on inventory asset findings.
- Improved and well-coordinated working relationships between first responders working off mutual aid agreements.

Capability Gaps to be Addressed:

Capability gaps that are expected to be addressed include:

- Lack of response/information from grant recipients who received past funded equipment.
- Lack of full NIMS compliance and an ongoing need for other types of training (on-going process as staff changes within each municipality, lack of trainers, availability etc)

IV. & V. How the Southeast Region's Proposed Capabilities Assessment, Evaluation, & Compliance Investment Objectives Support the Region's and the state's Homeland Security Strategies and Goals:

This investment will focus on the State Homeland Security Strategy by raising public awareness, improving threat detection skills, training and site hardening. It will also formulate what responsibilities

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the SRAC will have after the statewide capabilities assessment and the mobilization plan is adopted by the State.

The Southeast Regional Council supports the FFY07 Federal Homeland Security Funding Guidance for Training and Exercises developed by the Massachusetts Executive Office of Public Safety and Security. The SRAC will continue to assist communities in determining their level of ICS and NIMS training and supports the adoption of Incident Management

The investment objectives outlined above are both consistent with the state’s previous homeland security goals, as they were included in previous year’s plans and they are consistent with the 2007 Massachusetts State Homeland Security Strategy, in particular with Goal # 1.

VI. Sustainability:

- All of the above proposed investment objectives require ongoing support. However the amount of support should diminish over time. For example, once training in ICS and other identified needs becomes widespread, it will be part of the culture and initial training that first responders receive as opposed to a new addition to their skills repertoire. Exercising skills requires repetition and ongoing support. Exercises will most likely require ongoing federal and state funding to support.
- Questionnaires have been sent to grant recipients of sustainable equipment. Site visits will be conducted via the assistance of the Fiduciary to confirm long-term use and maintenance of the equipment.
- Continue to evaluate the deployment of assets, emergency notification systems and replication of equipment.
- Communities requesting NIMS and ICS training reimbursement will be responsible for forwarding reimbursement request along with Course Rosters and/or Training Certificates from MEMA or FEMA indicating completion of level of training. The SRAC will continue to assist communities with backfill and overtime for their new hires over the course of this grant.

VII Southeast Region Information Collection & Sharing FFY 07 Budget Plan:

	SHSP	LETPP			Total
Planning SRPEDD	\$ 38,616	\$ 30,000			\$ 68,616
Planning Other	\$150,000	\$ 98,500			\$248,500
Equipment	\$100,000	\$100,000			\$200,000
Training	\$144,884	\$118,000			\$262,884
Exercises	\$100,000	\$ 90,000			\$190,000
M&A	\$ 16,500	\$ 13,500			\$ 30,000
Total	\$550,000	\$450,000			\$1,000,000

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VIII Please list no less than 5 but no more than 10 milestones for this investment. Milestones shall directly relate to objectives listed above (Item V) and include (if applicable) procurements and exercises. Milestones shall have an estimated start/end date and be listed sequentially.

Milestone	Tasks/Activities	Start Date	Completion Date	Estimated Cost
Review training requests from first responders	Provide and reimburse municipalities for training & exercise costs	6/1/08	12/31/09	\$ 262,884
Expansion equipment as relating to inventory asset site visits.	Procure and manage equipment and supplies.	6/1/08	12/31/09	\$200,000
Review exercise requests from first responders	Provide and reimbursement municipalities/individuals for HSEEP related exercise costs.	6/1/08	12/31/09	\$190,000
Improvement to COOP, COG, BZPP plans and indentifying other holes and gaps within the region.	Plan and possibly conduct studies.	9/1/08	12/31/09	\$248,500
SRPEDD Planning				\$68,616

FY 2007

SOUTHEAST REGION

SHSP

	SRPEDD PLANNING	OTHER PLANNING	EQUIPMENT	TRAINING	EXERCISES	M & A	TOTAL
1 CBRNE PREPAREDNESS	\$10,000		\$1,074,088			\$33,528	\$1,117,616
2 PRIVATE SECTOR AND COMMUNITY PARTICIPATION	\$3,000	\$41,500				\$1,500	\$46,000
3 MASS CARE AND EVACUATION	\$15,000	\$120,000				\$4,000	\$139,000
4 COMMUNICATIONS INTEROPERABILITY	\$37,000		\$545,000			\$18,000	\$600,000
5 ENHANCEMENT OF PREPAREDNESS AND RESPONSE TO PANDEMIC INFLUENZA		\$14,500				\$500	\$15,000
7 CAPABILITIES ASSESSMENT, EVALUATION AND COMPLIANCE	\$38,616	\$150,000	\$100,000	\$144,884	\$100,000	\$16,500	\$550,000
	\$103,616	\$326,000	\$1,719,088	\$144,884	\$100,000	\$74,028	\$2,467,616

SOUTHEAST REGION

LETPP

	SRPEDD PLANNING	OTHER PLANNING	EQUIPMENT	TRAINING	EXERCISES	M & A	TOTAL
4 COMMUNICATIONS INTEROPERABILITY	\$42,000		\$940,496			\$30,386	\$1,012,882
6 INFORMATION COLLECTION AND SHARING	\$5,000	\$16,000	\$270,000			\$9,000	\$300,000
7 CAPABILITIES ASSESSMENT, EVALUATION AND COMPLIANCE	\$30,000	\$98,500	\$100,000	\$118,000	\$90,000	\$13,500	\$450,000
	\$77,000	\$114,500	\$1,310,496	\$118,000	\$90,000	\$52,886	\$1,762,882